



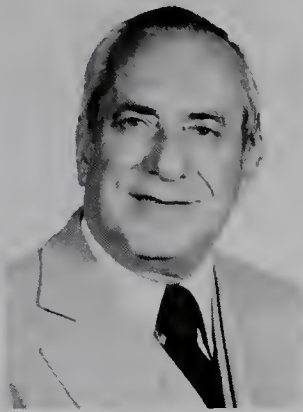
ANNUAL REPORT
CAMBRIDGE 1975-1976



Mayor Walter J. Sullivan
January 1975

*“Man comes to the city for work,
he remains for the good life.”*

Socrates



Mayor Alfred E. Vellucci
January 1976

CITY COUNCIL 1975



1974-1975 CAMBRIDGE CITY COUNCIL. Front: Walter J. Sullivan; Barbara Ackermann; Alfred E. Vellucci; Sandra Graham; and Francis H. Duehay. Rear: Joseph Connarton, Deputy City Clerk; Daniel J. Clinton; David A. Wylie; Leonard J. Russell; Thomas W. Danehy; and City Clerk Paul E. Healy.

CITY COUNCIL 1976



1975-1976 CAMBRIDGE CITY COUNCIL. Front: Walter J. Sullivan; Sandra Graham; Alfred E. Vellucci; Barbara Ackermann; and Thomas W. Danehy. Rear: Joseph E. Connarton, Deputy City Clerk; Leonard J. Russell; Daniel J. Clinton; David Clem; Francis H. Duehay; and City Clerk Paul E. Healy.

OUR COVER AND CREDITS

The Bicentennial Corporation staged on July 3rd, reviving past tradition, a dazzling fireworks show which lighted the skies over the Charles where some 40,000 persons were treated to a spectacular display of shapes, colors, and lights exploding overhead.

This Insert was designed and prepared by John D. Drummey, Director of Public Relations. Photo credits: Ed Pacheco; Kip Pacheco; Ed Fowler; Janet Faring; Fung Lam; Marjorie Maser; David Ludlow; Geoffrey Aronson; Sally Ellis; and Janet Goldwater.

1975 - 1976

REPORT OF THE CITY MANAGER

To the Honorable City Council
and Citizens and Taxpayers of
the City of Cambridge

I herewith present my Annual Report for the Fiscal Year that commenced July 1, 1975 and ended June 30, 1976.

In my last Annual Report To The Community I outlined many of the steps that had been undertaken to improve the City government as well as modernizing and increasing the City's efficiency without adding to the taxpayers cost. Fortunately, during this Fiscal Year many of the steps that your government took had proven productive and the City's tax rate was reduced by \$5.50 per thousand, the largest tax-rate decrease in the history of Cambridge and at a time when other cities and towns were raising taxes substantially.

There are many factors over which cities and towns have no control. They cannot control the rate of inflation, or force the State and Federal Government to increase support revenues. Nor can they ignore the legitimate need for services by their residents, all of which tend to increase government costs. Cities & towns can, however, concentrate on the management of the complex systems of government under their jurisdiction, improve the levels of efficiency of expenditures, establish adequate reporting and financial control, and increase collection and receipts from non-taxable revenue sources. Cambridge has established these procedures in an attempt to relieve the burden on the homeowner, rent-payer, and taxpayer.

Thanks to the cooperation of the City Councillors, the School Committee, the dedicated employees of our community, and thousands of residents who devote their time and efforts on commissions, boards, neighborhood groups and other altruistic endeavors, Cambridge has made considerable progress toward improving the quality of urban life.

After many years of study, work was finally undertaken on the construction of a new fire station for East Cambridge. Architectural plans have been completed and the site has been acquired. It is expected that actual building will begin in the next fiscal year under a 100 percent construction grant from the new Public Works Employment Act. Thus this new station will be built entirely from Federal Funds without any need to burden the local property taxpayers.

It is with considerable pride that the Police Department recently announced a significant decrease in crime in Cambridge in several important areas. The International Association of Chiefs of Police study on the operation of the Department recommended substantial changes in organization, manpower, and procedures.

Under the leadership of the late Chief Francis A. Pisani, the City adopted many changes in the 1975-1976 budget to reflect these recommendations including the addition of 64 positions. Frank Pisani was Chief of the Department for less than a year before his death on November 4, 1975 but his initiative and leadership had as large an impact on the improvement of police service in Cambridge as any man who has ever served the Department. The Cambridge Community will miss Frank Pisani. During the last fiscal year the City Council named the Cambridge Police Academy in his honor.

Captain Nicholas Fratto was named Acting Chief of the Department to succeed Frank Pisani. Following up on the initiation developed by Chief Pisani, Chief Fratto commissioned King Information Systems, record management consultants, to undertake a complete detailed study of police records. It is expected that during 1976-1977 initial steps will be taken to introduce computer technology into police operation.



**JAMES LEO SULLIVAN,
CITY MANAGER**

In 1975, the City Council authorized a \$20.6 million issue to finance the modernization of the City's High School Complex on the existing site. This project includes (1) the renovation of the Rindge Technical High School, (2) demolition of the existing Cambridge High and Latin School, (3) construction of a new academic structure to replace the High and Latin School, (4) construction of an athletic fieldhouse, and (5) construction of below-ground parking facilities. The new Complex uses the existing site more efficiently, thus permitting more open space and an enhanced environment. During the past fiscal year, the architect Eduardo Catalano worked with the Building Committee in the design.

At the close of the fiscal year in order to protect the City's reimbursement from the Commonwealth of 65 percent of the principal and interest on the new High School Complex, it was necessary to borrow the entire \$20.6 million on the bond market.

Competition for the City's notes was extensive and we borrowed the money at a rate of 4.1 percent. Since we did not have to use it immediately, we reinvested the funds in deposits earning up to 7 percent. I cite this as evidence of the City's improved financial position.

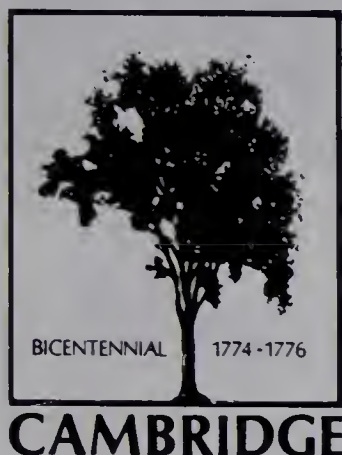
There is considerable evidence that Cambridge has turned the corner: the reorganization and up-dating of financial procedures and records management in the City government; the nearing of completion of the \$15 million Draper Lab with some of the most modern electronic and computerized equipment in the nation; the new Hyatt Regency Hotel the most luxurious in New England; the new Telephone Company facilities near Kendall Square whose sophisticated computer systems housed therein increases the valuation of personal property by some \$4 million.

All of these exciting indications of progress coupled with the improved day-in-day-out services provided by the many City Departments should give us all satisfaction that Cambridge is "on the move." I commend to you the reports of the various departments in this supplement which I believe you will find informative and interesting.

James L. Sullivan
City Manager

OUR BICENTENNIAL IS CELEBRATED IN

CAMBRIDGE BICENTENNIAL CORPORATION



Robert P. Moncreiff,
Chairman
Francis J. Budryk
Dan Dimancescu
William Edmonds
Charles W. Elliot II
Edward F. Harney
Robert J. LeBlanc
Hugh M. Lyons
Toni H. Mahan
Walter L. Milne

Donald C. Moulton
Ailida J. O'Loughlin
Theodore Ravanis
Pasquale L. Reale
Joseph G. Sakey
Alvin A. Tompkins

Staff

Jane C. Reed, Director
Maryellen V. Fitzgerald

This past year was a busy and productive one for the City's Bicentennial Corporation. Thousands of tourists visited in Holyoke Center. A wide variety of maps, brochures, walking trails, guidebooks, and entertainment and transportation schedules were given out, as well as many hundreds of phone inquiries answered. Displays in the Corporation's offices included old flags, soldier prints, and a replica of a 1770 howitzer.

The Corporation hired a writer, editor, and designer to prepare a popular history and profile of the city, *Cambridge Reconsidered*. Funds were raised privately for the book, which is scheduled for publication by the MIT Press.

Final editing of the bicentennial film *Washington Takes Command* - a 20 minute color-sound film made of the 1975

July 4th parade and historical pageant - was completed and four prints prepared for showing throughout the city. The film is available to schools and groups through the Public Library.

July 4th dawned bright and hot and provided the perfect setting for the largest and most colorful parade in the City's history. Perhaps the event is best described by a well-known and beloved former editor of *The Chronicle*: "It had everything: floats and folk dancers, bagpipers and glockenspieler, Minutemen and Red Coats, horses and antique automobiles, school children and war veterans, muskets and mob caps, unicycles and fire engines, and most impressive of all, thousands of people of all ages who lined the route to cheer, clap, and gaze in wonderment."



1770 HOWITZER replica stands in front of the Cambridge Bicentennial Commission offices at Holyoke Center with Jane Reed, left, holding the flag of the Massachusetts Bicentennial. Battery Commander Lane Whiting, center, with firing arm, and Maryellen Fitzgerald, right, with ramrod, created quite a stir in Harvard Square.

RECREATION of the famous "Knox Trail" trip was a highlight on the Common last January as the famous Knox cannon was transported from Ticonderoga, N.Y. to Cambridge. The fife and drum welcome them.



PATRIOTS DAY exercises featured "General Putnam" presenting Mayor Alfred E. Vellucci with a proclamation at the Cambridge Common.



A STYLE WORTHY OF AN HISTORIC CITY



FISCAL AFFAIRS

General Fund Statement of Expenditures and Revenues Fiscal Year 1975-76	
Expenditures	
General Government	\$12,083,342.15
Public Safety	13,738,304.99
Community Development	18,254,891.20
Human Resource Development	21,548,225.67
Education	23,204,250.74
Miscellaneous+	5,700,281.60
	94,529,296.35
Revenues	
General Revenue Sharing	3,130,635.92
Federal and State Grants	7,456,901.83
Parking Fund	1,231,500.00
State Reimbursements	6,256,397.25
Cambridge Hospital Revenues	12,121,843.20
Motor Vehicle Excise	2,224,189.43
Real Estate Taxes	49,604,932.10
Personal Property Taxes	9,663,692.62
Miscellaneous Revenues	3,540,439.68
	95,230,532.03
Excess Revenue	701,235.68
+ Principal items in this category include Overlay Deficits of Prior Years, Current Year Overlay and Special Educational Expenditures.	



ON RECORD. Muriel Burke of the Fiscal Affairs Department microfilms one of thousands of City documents which will be stored for reference.



SCOFFLAWS BEWARE. Edward A. Lehan, Treasurer and Tax Collector, right, instructs his Deputy Tax Collectors on collecting past due automobile excise taxes. Left, Frank Pedro, Treasurer's Office; Jack Killion; Charles Crowley; David O'Connor; and Jack Norton.

STATE AID
TO CAMBRIDGE

“CHERRY SHEET” - The Commonwealth annually issues a so-called “Cherry Sheet” to each municipality listing certain assessments and receipts, including State aid, which are to be taken into consideration in the calculation of local tax levies. As the Commonwealth acts as a collecting agent for the assessments of regional agencies serving Cambridge, principally the Massachusetts Bay Transportation Authority, Metropolitan District Commission and Middlesex County, these assessments are listed on the “Cherry Sheet” (named for its traditional cherry color). For many years, the “Cherry Sheet” has listed more Cambridge assessments than receipts. However, as the following table shows, over the past five years the net effect on Cambridge taxation has declined substantially.

CHERRY SHEET			
Fiscal Year	Receipts	Assessments	Difference
1976-77	\$ 6,535,481.02	\$7,729,302.81	\$-1,193,821.79
1975-76	5,422,085.61	7,681,658.84	-2,259,573.23
1974-75	5,074,996.53	6,834,645.35	-1,759,648.82
1973-74	5,694,037.74	9,703,151.01	-4,009,113.27
1972-73	3,770,593.68	7,914,686.19	-4,114,092.51

ASSESSED VALUATIONS			
Year	TAXABLE PERSONAL PROPERTY	TAXABLE LAND AND BUILDINGS	TOTAL TAXABLE ASSESSED VALUE
1977	\$56,703,800.00	\$280,177,300.00	\$336,881,100.00
1976	53,746,900.00	275,889,500.00	329,636,400.00
1975	51,087,900.00	277,088,800.00	328,176,700.00
1974	51,107,800.00	276,394,800.00	327,502,600.00
1973	49,050,800.00	277,001,700.00	326,052,500.00

ASSESSORS

For the first time since the 1920's, each parcel of property will be visited, measured and all other pertinent data collected and recorded on a new and comprehensive property record card.

This process is the third phase of the Board's three-phase program as submitted to the State Tax Commission in compliance with their directive relating to the Supreme Judicial Court decision (so-called Sudbury Decision).

The first two phases have been completed as follows: A: Classification of all properties as to current use i.e. residential, commercial, industrial, land, and B: 1) Formation of a new property record card 2) Development of a training manual for collection of data. 3) The training of data collectors under the direct supervision of a special consultant and the Board of Assessors. The data collectors are members of the Comprehensive Employment Training Act, federally funded and are not appraisers and will not be revaluing your property.

We expect the data collectors to be in the field collecting data for the next year and one-half. Each will carry photo-identification together with a letter authorizing their presence.

BOARD OF ASSESSORS

Rudolph R. Russo, CAE, CMA

Chairman

Charles R. Laverty, Jr., CAE, CMA

Secretary

Thomas F. Gibson, Principal Assessor



THAT'S WHERE I LIVE might be the comment of this Cambridge resident who points to a part of a jigsaw section of a complete topographical scale model of Cambridge as prepared by the Community Development Department. Each structure, residential or commercial, is on the model.

BUDGET & PERSONNEL

BUDGET DIVISION

The City's first performance-based program budget was implemented during 1975-76. A major step in this implementation was the certification to the City Auditor of the allotment plans in computerized format for departmental programs. To assist the Auditing Division in maintaining up-to-date allotments, several new keypunch forms were designed by the budget staff. Additionally, the new budget system required the development of a computerized revenue ledger. In conjunction with the Treasury and the School Department work on this project began in the spring of 1976.

A key goal during the last fiscal year was the strengthening of the development process for the 1976-77 Budget. The budget staff held a series of seminar-training sessions in program budgeting for department heads and their business managers.

PERSONNEL DIVISION

The division is in the process of combining the payroll, employment services and employee benefits functions in one location, creating a "one-stop" personnel service center. In this new format, progress will continue with further development and implementation of the City's Affirmative Action Plan, codification of personnel rules and policies, conversion to a modern personnel record-keeping system, and compliance with the state's Munclass System of classification reorganization.

The Director of Budget-Personnel serves as the City Manager's principal spokesman in the collective bargaining process. The entire spectrum of labor relations in Cambridge is becoming more prominent, as ten non-school unions covering over 1,600 employees are currently recognized, with the possibility of others being established in the next fiscal year.

The Department reports with sorrow the recent death of William E. Kirby. Bill served the City in many personnel-related capacities for almost five years, most recently as Assistant Director. His contributions were many and appreciated.

DEDICATION of the former Cambridge Infirmary as the "Mayor Michael J. Neville Manor" featured the hanging of the color portrait of the former Cambridge Mayor as a new \$2.5 million wing will double the Manor's capacity for extended health care. Mayor Alfred E. Vellucci, second left, made the dedication and former Mayor and present Councillor Walter J. Sullivan, third right, was toastmaster. Others, left to right, are Mrs. Robert Neville, daughter Mrs. Patricia Carey, Thomas and Robert Neville, sons of the honoree.

CAMBRIDGE INFIRMARY NEVILLE MANOR

June 23, 1976 the Cambridge Infirmary was officially rededicated as the Mayor Michael J. Neville Manor in tribute to the former Cambridge Mayor and member of the Great and General Court.

This event marked a major milestone in the evolutionary development of the Infirmary from City Poor House, to custodial Care Facility, to a fully certified multi-level Nursing Care Facility and 73 additional beds will be placed in service in increments of 20 as permitted by the Massachusetts Department of Public Health.

Throughout this year existing licensed beds were utilized at a 98.4 percent level of occupancy; this contrasts with a 93 percent occupancy rate for the industry as a whole and is indicative of the acute shortage of Nursing Home Beds in the immediate Cambridge area. During this period we discharged 61 patients and admitted 54. Patient Days totalled 29462.





THE CETA (Comprehensive Employment and Training Act) Program in Cambridge was one of the most successful in America using Federal Funds to improve a City. 1) Upper left. Edward Sennott and Ken Waite of the Public Works Department repair a Stone post at Longfellow Park. 2) Upper right. Joe Zagrobski, left, teaches the welding and refrigeration course at Rindge Technical High. 3) Lower left.

Also under the Cambridge Economic Opportunity Committee and CETA a food preparation training course is conducted by Chef Dominic Renda of the Sheraton-Boston. 4) Lower right. Beautifying the City's sidewalks was one of many benefits of the CETA program. Laying a brick section in front of City Hall is completed.

CETA — MANPOWER

During 1975-1976 the Cambridge Office of Manpower Affairs (COMA) served as the City's vehicle in its increasing involvement in the areas of resident employment and training. COMA directly oversaw the implementation of public service employment projects funded under Titles II and VI of the Comprehensive Employment and Training Act (CETA) of 1973. These projects were funded in excess of \$2.1 million and provided employment opportunities for over 400 previously unemployed Cambridge residents. Among the projects undertaken with CETA funding were a major renovation and maintenance program undertaken by the Cambridge Housing Authority, preparation and initial implementation of the required reassessment process, renovation of the new municipal facility at 51 Inman Street, as well as the urban beautification competitions sponsored by the Cambridge Arts Council. Outside of City Departments, CETA employees provided social services while working at such agencies as the Massachusetts Division of Employment Security, the Department of Public Welfare, Shelter, Inc., and the Group School.

Additional employment services were offered to Cambridge residents by the "Job Factory," a unique program which provided unemployed residents with the tools needed to find their own employment. The "Job Factory" achieved over a 70 percent placement rate and was the recipient of considerable favorable publicity.

During this period, COMA also administered the Youth Employment Program (YEP) which had previously functioned as a component of the Youth Resources Bureau. This program, which serves the needs of unemployed 15-22 year olds, aided over 200 Cambridge residents in obtaining full or part-time employment.

Training activities under CETA were performed largely by the Cambridge Economic Opportunity Committee (CEOC) through a contract approved by the City Manager. Activities sub-contracted to CEOC provided training and employment-related services to approximately 1,000 economically disadvantaged Cambridge residents. These services were funded by a CETA Title I grant in excess of \$500,000. CEOC also administered a highly successful Summer Youth Employment Program providing paid work experience to over 600 Cambridge youth.

CITY CLERK

REVENUE RECEIVED

Licenses and Fees.	
Sporting Licenses.....	\$12,799.00+
Dog Licenses.....	7,156.60+
Marriage Licenses.....	4,032.00
Sporting Fees.....	402.75
Dog Fees.....	827.40
Duplicate Dog Tags.....	4.30
Certified copies.....	23,214.35
Archery Stamps.....	50.00+
Waterfowl Stamps.....	128.00+
Sale of Zoning Ordinances.....	408.00
Amendments of the Zoning Ordinances.....	505.00
Transfer of Dog Licenses.....	.25
Recording Fees.	
Mortgages, etc.....	5,890.00
Married Women Certificates.....	1.50
Business Certificates.....	529.00
Business Certificate Withdrawals.....	9.00
Chiropody Certificate.....	2.00
Physicians Certificates.....	10.00
Optometry Certificates.....	1.00
Filing of Zoning Amendments.....	150.00
Total	\$56,120.15

.. +The sum of \$12,799.00 was received for Sporting Licenses, the sum of \$50.00 was received for Archery Stamps, the sum of \$128.00 was received for Waterfowl Stamps payable to the State Department, Division of Fisheries and Game, and the sum of \$7,156.60 received for dog licenses was paid over to the Middlesex County Commissioners.

Under the provisions of Section 172, Chapter 140 of the General Laws, Tercentenary Edition, the money paid over to the Middlesex County Commissioners for dog licenses, and not paid for out of damages, license blanks or books, record books, anti rabie vaccine or other purposes, shall in January be paid back to the Treasurer of Cambridge in proportion to the amounts received from Cambridge, and the money so refunded shall be expended for the support of Public Libraries and Schools.

ELECTION COMMISSION

The principal duties of the Election Commission are to organize and conduct the regular and special primary and general elections, to make annual street listings, and to prepare and screen lists of residents for jury duty.

The Election Commission consists of two Democrats and two Republicans. They are appointed, one each year for a four-year term, by the City Manager from a list of three submitted by the City Committees of the respective parties. The Commission meets each Thursday at noon; open to the public.

For the 1975 municipal elections, there were 45,292 eligible voters, of whom 27,969, or 61.8 percent, went to the polls.

CONSTANCE R. MILTON, CHAIRMAN
EDWARD J. SAMP, JR.
SONDRA SCHEIR
FRANCIS P. BURNS, EXECUTIVE SEC'Y

LAW

During the past year Edward D. McCarthy, who had served as City Solicitor for six years, and Rowena Taylor, who had served as Assistant City Solicitor for ten years, resigned their posts to devote full time to their private practices. Russell B. Higley, who has been with the City as Assistant City Solicitor, was appointed Acting City Solicitor.

The Law Department had handled or participated in more than 300 cases over the past year, involving issues ranging from property damage and personal injuring claims to eminent domain settlements, discrimination suits, code enforcement and special education. In addition, it has researched and prepared over 120 legal opinions, handled over 250 claims for Workman's Compensation benefits and prepared or reviewed countless contracts and leases.

Some of the specific projects and cases with which the Department has been involved are a major reorganization of the City's ordinances, a Federal suit in which the Court ordered the City to hire four black police sergeants, construction of the new High School, and renovation of the City's Infirmary.

VITAL STATISTICS

Cambridge Residents - Births in Cambridge.....	431
Non-Residents - Births in Cambridge.....	1,020
Cambridge Residents - Births Outside Cambridge.....	423
Intentions of Marriages Filed.....	1,022
Marriages Recorded.....	1,445
Deaths Recorded.....	1,751
Delayed Returns of Birth Recorded.....	17
Affidavits of Correction of Births Recorded.....	236
Instruments Recorded.....	1,829



IT'S VOTING TIME and everything must be checked accurately. City Councillor Leonard J. Russell goes over registration with Precinct workers.

PURCHASING

The Purchasing Department is responsible for the purchase of all supplies and equipment for the City. The Department is required by law to publicly advertise all contracts over \$2,000.00 and the bids are opened before all vendors with the lowest bidder, qualified, receiving the City contract. The following is the tabulation of work performed during the last fiscal year:

- Bid Openings - 262
- Formal Contracts - 321
- Purchase Orders - 18,300

The contracts and purchase orders totalled approximately \$15,000,000.00.



ANNOUNCING BID OPENINGS is Richard McNamara, City Purchasing Agent. Each Tuesday bids for City supplies are opened and the low bidder is awarded the contract.

RENT CONTROL

During the spring of 1975 Notices of General Adjustments of rent had been mailed to approximately 25,000 landlords and tenants in Cambridge. Shortly thereafter the Rent Control office began receiving large volumes of mail concerning corrections of these notices and concerning the conditions of apartments and common areas resulting in hundreds of hearings by Examiners. These hearings determined the condition of an apartment at the time the Notice of General Adjustment was received.

Members of the staff spent considerable time upgrading and refining the Board's computer master file.

In December, 1975, the Board adopted a new Regulation Series 50 covering eviction proceedings. The Regulation was designed to cut down the processing time for eviction cases and it has reduced the processing time from 28 days to 10 days per case. Even though the eviction process has been made more efficient, no "due process" rights have been lost.

In March, 1976, Mr. George Waldstein, Chairman of the Rent Control Board, resigned from the Board.

During fiscal 1976 the Rent Control Board held 50 regular business meetings at which time 736 cases were considered. Included were 98 Rent Adjustment Petitions and 352 Applications for Certificates of Eviction.

RENT CONTROL BOARD

Acheson Callaghan, Chairman
Gerald Billow
Alfred Cohn
Paul Watkins

COLSARP (manager's Committee On Leisure Services And Recreational Planning)

This Committee chaired by the Assistant City Manager for Administration, includes the heads of the Cambridge Public Libraries, the Youth Resources Bureau, the Recreation Department, Cambridge Community Schools and the Executive Director of Cambridge Community Services (a private agency).

The Committee serves to advise the City Manager on the problems and progress encountered in its far reaching and comprehensive network of recreation and leisure service programs. The Committee is also charged with setting policy for the planning and conduct of these programs.

The C.O.L.S.A.R.P. staff, an administrator and two neighborhood coordinators, work with six Cambridge neighborhood committees for the purpose of overseeing the planning and delivery of recreation and leisure services in each neighborhood. The neighborhood committees are based in North Cambridge, West Cambridge, Cambridgeport-Riverside, East Cambridge, Area 3, and Area 4 (mid-Cambridge). Community leaders; Community School Coordinators; Branch Librarians; Recreation Leaders; Y.R.B. Outreach Workers; and program directors of private recreation agencies make up the staff of these committees.

Major accomplishments were:

1. New members joining the neighborhood committees included; C.E.O.C. Community Organizers; C.E.O.C. Neighborhood Planning Team Members; social workers and tenant representatives from the City's housing projects, and leaders from the Y.W.C.A.

2. In conjunction with Cambridge Community Services; joint planning, coordination and implementation of summer programs funded through private sources.

3. Extensive outreach effort to inform neighborhood residents of recreation and leisure service program information.

4. Strong cooperation with summer jobs programs in the recruitment of neighborhood youth.

5. The staff planned, funded and implemented a professional development training program and a day-long conference exploring issues in ethnic awareness.

LICENSING

The License Commission is a revenue producing department. Since its main function is to furnish licenses of various types to applicants for business uses in the city - viz: entertainment, operate taxis, lodging houses, gas stations, restaurants (alcoholic and non-alcoholic), hotels, etc., the department collects more than it expends - at a ratio of more than 8 to 1: (approximate revenue, \$350,000 to \$42,000 expenses). In addition, it indirectly renders services by enabling licensed holders to provide people with these conveniences.

Not only does it license proper applicants but it also supervises their conduct while engaged in their enterprises by working with the police, fire, health, and building departments, sealer of weights and measures, and other city agencies and with the public to the extent that it recognizes and gives an open hearing to those with a legitimate complaint against any licensee.

COMMISSION:

William J. Cremins
Nicholas J. Fratto
John R. Sennott, Jr. Chairman

CAMBRIDGE ARTS COUNCIL

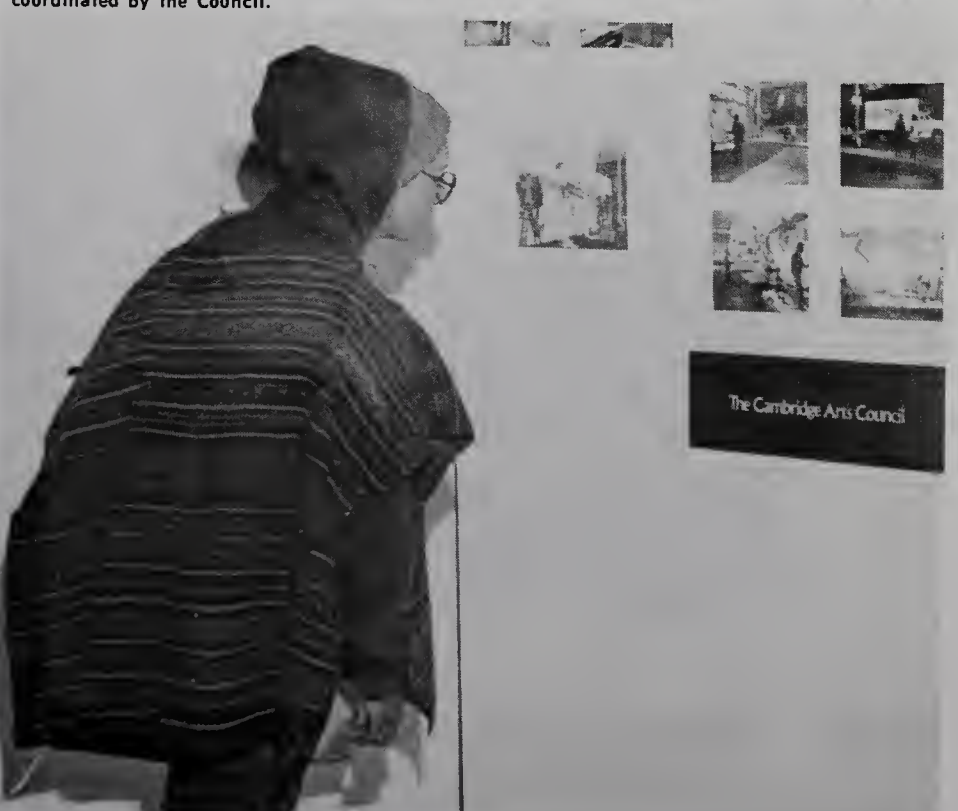
The Cambridge Arts Council was created by the City Council on December 16, 1974 to "Advise the City on ways to enhance the lives of its citizens through the arts" including employment for Artists, cultural and ethnic expression, architectural improvement and exhibits in public buildings.

Funded by CETA and a "City Spirit" Grant from the National Endowment for the Arts, the Council held four major completions from redesigning parks and playgrounds to new designs for the Department of Public Works vehicles. A total of 415 ideas came in, resulting in the mural of Engine Company No. 5 in Inman Square and 70 other projects in art and performance throughout Cambridge. The "Quality of Life" Competition and exhibit of winners in Central Square was heralded by the Associated Councils of the Arts as a trend setting innovation for Arts Councils throughout the USA. Legislation for a 1 percent of new construction for Art and a new tree ordinance are being planned. The fifteen member Arts Council is: Ronald Lee Fleming, Chairman - David Lowry Burgess - Paul E. Dietrich - Barbara Hansel - Mark D. Hinderlie - David Kronberg - William C. Lannon - Maurice F. Lesses - Francine Mills - Ann S. Phillips - Sydney Roberts Rockefeller - Joseph G. Sakey - Eduard Franz Sekler - Lybess Sweezy - James Yannatos - Al Gowan, Administrator - Kristen Wainwright, Projects Coordinator.

COLSARP IN ACTION. A mini-carnival at Sennott Park was but one example of how the City Manager's coordination of leisure and recreation planning works together for the benefit of residents.



CULTURE AND CREATIVITY became part of City Hall as the newly-formed Cambridge Arts Council involved itself in a myriad of activities. A resident enjoys a photographic exhibit, one of many events coordinated by the Council.



RETIREMENT BOARD

Retirement Board
George W. Mickle, Chairman
Arthur F. Libitz
Joseph E. Connarton+

+ Replaces Janet Harrington
(Appointed 1970 Term Expired 1975)

RETIREES

July 1, 1975 – June 30, 1976

Daniel J. Allen
Mary Alphonse,+
Frank Alphonse
Cosmo Borgioli
Mary Bradshaw
Barbara Burke,+
Daniel Burke
Francis P. Casey
John E. Connolly
John P. Caney
William J. Coughlin
Peter Crawley
Allen Cremins

Lucille Cullinane,+
John E. Cullinane
Bridget Curran
William Curtin
Walter Daly
Mary Diehl
Mary Donahue,+
Edward J. Donahue
James Doyle
Teresa Doyle,+
Francis Doyle
William Driscoll
Matthew Girdvanis

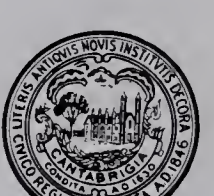
Theresa Gray
Mary Healey
John J. Hickey
Anne F. Hooker
Thomas Igoe
Mary Jestremski
Albert Jones
Francis J. Judd
Thomas J. Kelleher, Jr.
Dorothy B. Keyes
John J. Killion
Charles Keane
Doris Lavin,+

Thomas Lavin
Mary G. Lawson
Albert Leate
Daniel P. Lehane
Audrey Loughran
Elizabeth G. Maney
Lillian Mahoney
Joseph McDonald
Rita M. McKenna
Edward J. McNeeley
William J. McShea
Joseph P. Murphy
Julia Murphy

George Nelson
James E. Nolan
Lillian Novak
Rosemary O'Neil
Gertrude Pacheco
Mary K. Phillips
Lillian Pisani,+
Francis Pisani
Rose Riley,+
William Riley
Kathleen Rogers
Frank Ronchetti
Alice M. Shea

Frank Simeone
Leona M. Souza
Martin Stackpole
Mary Sullivan,+
Daniel R. Sullivan
Manuel Souza
John T. Waldron
Katherine Walsh
Margaret Welch
Mary Witham
Frank Worman
George Yore

+Widow of City Employee



YOUTH RESOURCES BUREAU

The Cambridge Youth Resources Bureau is a delinquency prevention agency which offers outreach services to the neighborhoods of East Cambridge, Area III, Area IV, Riverside, Walden Square, and Jefferson Park.

OUTREACH SERVICES

The Outreach Component continued to work directly with youth, community adults and service agencies to develop programs and deliver services to meet the needs of youth and the target neighborhoods. The outreach workers offer direct counselling services to delinquent and pre-delinquent youth from ten to eighteen years of age.

CONNECTIONS

CONNECTIONS, a 310 page youth resource book and directory for Cambridge, was published in June of 1976. CONNECTIONS is a co-operative project sponsored by the Youth Resources Bureau, the Cambridge Public Library, the Cambridge School Department, and Cambridge Community Services. The fifteen sections of CONNECTIONS contain hundreds of agency listings, neighborhood maps and useful information about a wide range of issues affecting young people today. CONNECTIONS is available free of charge to Cambridge residents and agencies serving Cambridge at the Youth Resources Bureau offices at 51 Inman Street.

HUMAN SERVICES

The HUMAN SERVICES COORDINATOR works with the Outreach Workers to develop programs and to insure that services are delivered to the youth in the target neighborhoods. The Human Services Coordinator makes information available to the outreach workers and other agencies through training workshops, resource sessions, and individual referrals.

FAMILY SERVICES

The FAMILY SERVICES COORDINATOR works directly with the outreach workers in resolving family related issues and crisis situations, and also assists parents and families who request help with youth related problems.

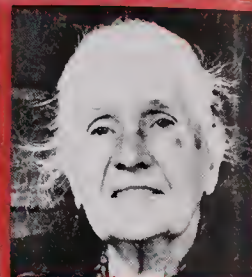
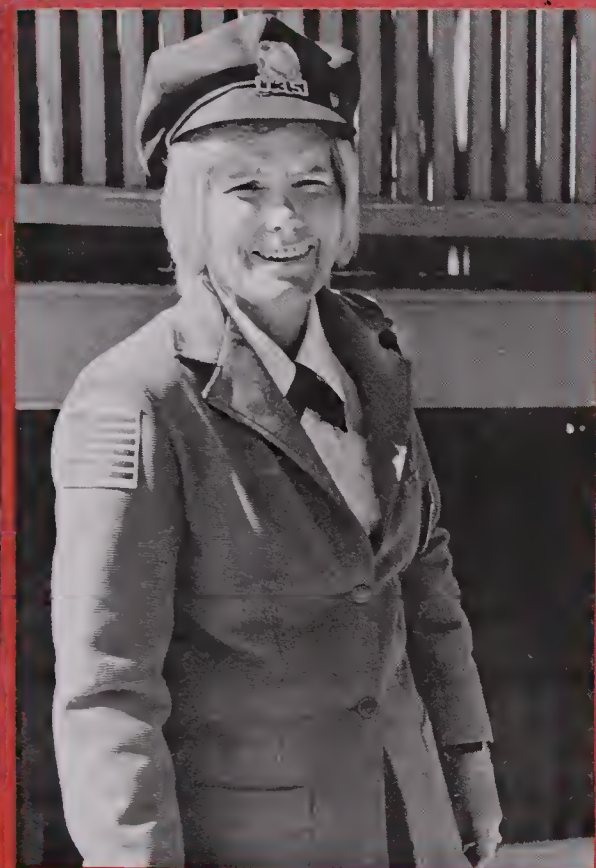
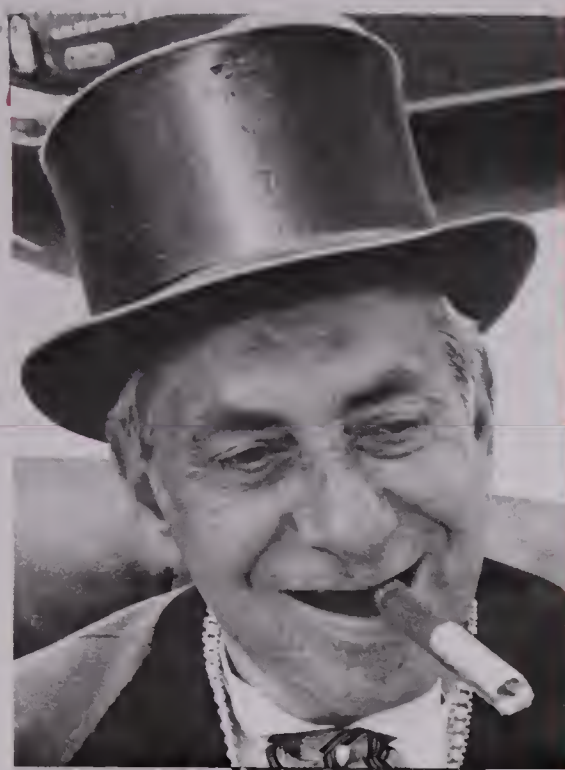
POLICE-COURT

The POLICE-COURT LIAISON maintains contact with the Cambridge Police Department and the Third District Court, provides information to neighborhood youth through Juvenile Justice Workshops, helps outreach workers with individual cases when necessary, and has primary responsibility for the Cambridge NYPUM Program. This part of the National Youth Program Using Minibikes (NYPUM) is a cooperative program of the Youth Resources Bureau, the Cambridge Police Department, the Third District Court, and the Bureau of Pupil Services. The program uses minibikes as a motivational tool for over 110 young people between the ages of 11 and 15 years who are dealing with difficult situations in their lives. When a youth enters the program, a simple contract is developed with the NYPUM Group Leader, which states that the youth will work on specific goals, for a certain period of time. The NYPUM Leader then works closely with the youth and the family to achieve the goals of the contract. NYPUM groups usually ride once a week at a special track in North Cambridge, and all participants are taught minibike safety, maintenance and riding skills.

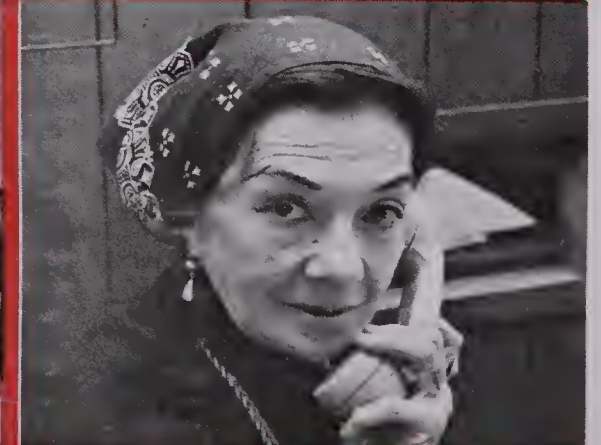
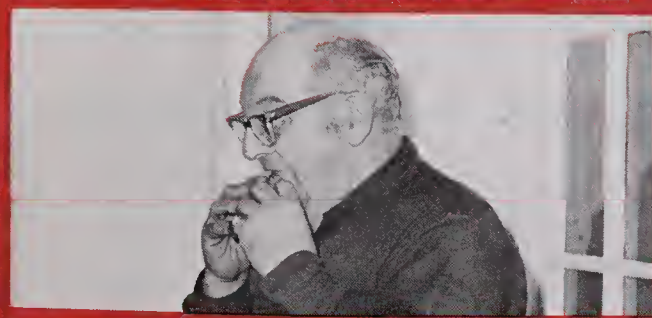
MINI-OLYMPICS

The MINI-OLYMPICS consisted of six events; Basketball Free Throw, Softball Throw, Standing Broad Jump, Sack Race, 50 Yard Dash, and a 200 yard co-ed Relay Race. Neighborhood groups and parents cooperated with the staff to run this in each of the Target Neighborhoods. The goal of the Program was to provide healthy competition in sports as well as social interaction of the neighborhood youth. Twelve hundred boys and girls between the ages of 8 to 17 participated.





CAMBRIDGE
IS PEOPLE
AND
PEOPLE ARE
CAMBRIDGE



COMMUNITY DEVELOPMENT

The Community Development Department's continuing responsibility is to provide professional services supporting the betterment of living conditions in Cambridge. Planning studies, development programming, and the execution of projects are among these services. Direction is provided by the City Manager, as well as by the Cambridge Planning Board. The Department is organized administratively under five divisions: Special Projects; Environmental Planning and Programming; Economic Development and Finance; Human Services; and Administrative and Support Services.

Established in 1974, the Community Development Department is the pulling together of three formerly separate but related operations: the Planning Department, the City Manager's Community Development Office, and the Model Cities Administration. Fiscal 1976 provided a second year of testing for this consolidated service group whose new mission is to interrelate physical, economic and social planning more effectively than its independent predecessors – as well as to effectively interrelate planning with its end-product: the carrying-out of practical projects that benefit Cambridge citizens.

On-going Services. As in the past, services provided by the Department were of two basic types, namely (1) on-going services, and (2) special projects. On-going services included staff support to the Planning Board; zoning services; preparation and administration of the City's Capital Improvements Program; and information or coordination services in the areas of economic development, transportation, housing, and human development.

Special Projects. Included among the Department's special projects were planning studies for the Kendall, Central, Harvard and Porter Square Areas, as well as for the Alewife Brook Area; continuing work on the City's Comprehensive Planning Project; a team effort with other localities and the State in the planning of the Red Line subway extension from Harvard Square to Arlington Heights or beyond; the administration of a major housing rehabilitation and conservation program; the management of the City's \$4 million Block Grant and Model Cities Programs; planning and project execution of large-scale neighborhood facilities and open-space projects, including the Blouin, 105 Windsor and Sherman Street multi-service centers, and the East Cambridge Fire Station planning, as well as the Riverside Press, Cambridge Common, Dawes Memorial, Mobil Oil Site and many other open space planning and development projects.

Some specific examples of work carried out by the Department during Fiscal 1976 are the following:

ZONING

Comprehensive Rezoning. Work went forward on a first draft of a revised zoning ordinance. Upon completion, the revised ordinance will be presented to neighborhood and special interest groups for review – after which it will be published, and further reviewed at public hearings.

Sign Ordinance. Based on a City Council order, a final draft of a Sign Ordinance was completed, preliminary hearings were held and the draft sent to City Council where it has been tabled.

Height Limitation Study. Under the direction of the Department and the Planning Board, work was completed on a height limitation study for the City. As a result, a Height Limitation Ordinance was drafted and the Planning Board held a public hearing. Based on input from the public hearing, revisions are being made.

Town-House Zoning Amendment. Based on a consultant study administered by the Department, staff members prepared a Town-House zoning amendment. This amendment was adopted by the City Council and is now operative. Its underlying objective is to encourage home ownership through increased construction of town houses in Cambridge.

Fast Food Ordinance. The Planning Board requested the Department to review the new Cambridge Fast Food Ordinance adopted by Council last year and draft recommendations which would make the Ordinance more workable. Based on a review of ordinances from other cities and towns obtained through the American Society of Planning Officials, the Department was recommended that an evaluation form be required when a special permit request is filed. This procedure has been adopted.

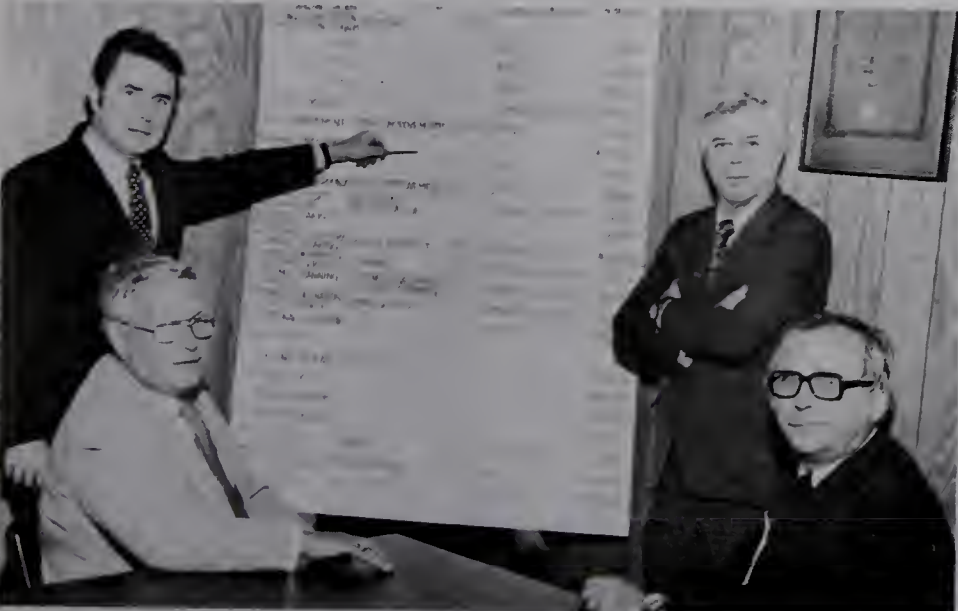
Variance Time Limitation Ordinance. The Department prepared an ordinance establishing a time limit in which a variance must be utilized. This was reviewed by the City Solicitor and the Planning Board and sent to the Board of Zoning Appeals, for submittal to the City Council.

Zoning Administrator Ordinance. The Planning Board requested the drafting of an ordinance providing for a Zoning Administrator. Work has been completed on this ordinance.

Revisions to Chapter 40A. The Department, in coordination with the Massachusetts League of Cities and Towns, reviewed State zoning enabling legislation, suggested revisions and testified at public hearings. Revisions to Chapter 40A were adopted by the legislature in December 1975.

Kendall Square Zoning District. The Cambridge Redevelopment Authority requested and received the Department's assistance in preparing a special zoning district for Kendall Square.

CAMBRIDGE BLOCK GRANT PROPOSAL for 1975-1976 is discussed by James Farrell, (pointing) Mayor Walter J. Sullivan, Ned Handy, coordinator, and James L. Sullivan, City Manager.



Planned Unit Development Study. The first draft of a study of planned unit development which would allow flexibility in design and use controls was presented to the Planning Board in May 1976.

Off-street Parking Regulations. The first draft of recommended regulations was prepared by the Department and reviewed by the Traffic & Parking Department. A revised draft is currently being finalized for submission to the Planning Board.

COMMUNITY FACILITIES

Neighborhood Facilities Grant Program. Department personnel provided administrative services and supervising the construction of final projects within the Neighborhood Facilities Program. Several facilities have been completed. The Blouin building has been occupied and efforts are now centered on needed additions funded through an Urgent Needs Grant. The Sullivan Post building was accepted and bid documents for items such as a security system, storage area, safety features for electric outlets, etc. were finalized.

This phase provides additional space in the basement, cleaning of the exterior of the building, and provision of limited landscaping. The interior of the Margaret Fuller House was completed and combined Historical and Urgent Needs Grants were utilized in completing the original plan for restoring the exterior of the house to its original condition.

The Walden Square neighborhood facility site was reviewed by the Planning Board and approved by the City Council in March 1976. Architectural work was completed at the close of this fiscal year.

East Cambridge Fire Station. An important City objective is to maintain a modern and effective system of fire stations. To this end several older stations are scheduled to be replaced over the next several years. First priority is to build a new facility in East Cambridge to house Engine 3 now located on Gore Street and Ladder 2 now located on Portland Street. During Fiscal 1976, a site was selected, after much discussion, at Second and Gore Streets, and acquisition and site design began in the Spring of 1976.

Off-Street Parking Facilities. With participation by the Department, the parking garage at Green and Franklin Streets was completed and planning work begun for an off-street site in Inman Square. Negotiations with Somerville for a joint eminent domain taking of land in the Inman Square area are going forward.

1975 MID-DECADE CENSUS UPDATE

Household Survey. During the summer and fall of 1975, the Community Development Department managed and coordinated with the CETA-funded city Census Office a survey of households designed to update 1970 federal census information. The census takers interviewed a randomly drawn sample of almost 1500 households and gathered information on demographic characteristics, employment, and housing. The survey was undertaken because the federal census quickly becomes outdated and there is constantly a demand for current demographic and housing information by city departments, federal and state agencies, private social service and housing agencies, and other individuals and organizations that need information to design service programs, apply for grants, and perform research.

Monograph Series. The information gathered on the 1975 mid-decade household survey was analyzed by the Community Development Department. In order to display and disseminate this information in a useful form, the Department is preparing a series of monographs on population and housing topics of general interest. These monographs will provide information to the public on current population and housing characteristics and analyze the new data with respect to trends of the past 10-25 years.

HOUSING

Housing Rehabilitation and Conservation Program. During Fiscal 1976, the Department administered the City's growing program for housing rehabilitation and conservation. Originally funded as a demonstration program through the Model Cities Administration, the Housing Rehabilitation and Conservation Program is now operated city-wide by the Department through its operating agencies consisting of:

- Homeowners Rehab, Inc.
- Riverside-Cambridgeport Community Corporation
- Just-A-Start Corporation

Basically the program offers low interest loans and grants to Cambridge residents to rehabilitate their residence. In addition to developing contractual agreements with these agencies, the Department is responsible for: coordinating the efforts of the banks, credit unions and other lending institutions including the 312 Direct Loan Program funded by the Federal Government; working with the State and Local Building Codes in dealing with lead paint; Housing inspections requirements; and identifying local contractors and material suppliers to participate in the program.

Housing Information Service. The Housing Information Service, established during Fiscal 1976 by the Department as a city-wide housing information referral service, has centralized housing data and developed a flow of housing information both into and out of the Department. This is an essential facet of the City's neighborhood stabilization work.

QUESTIONS, QUESTIONS, QUESTIONS. And if it concerns housing in Cambridge they are answered by Betsy Taylor who conducts the Housing Information Service of the Community Development Department. This new innovation covers all questions on housing except for real estate listings.



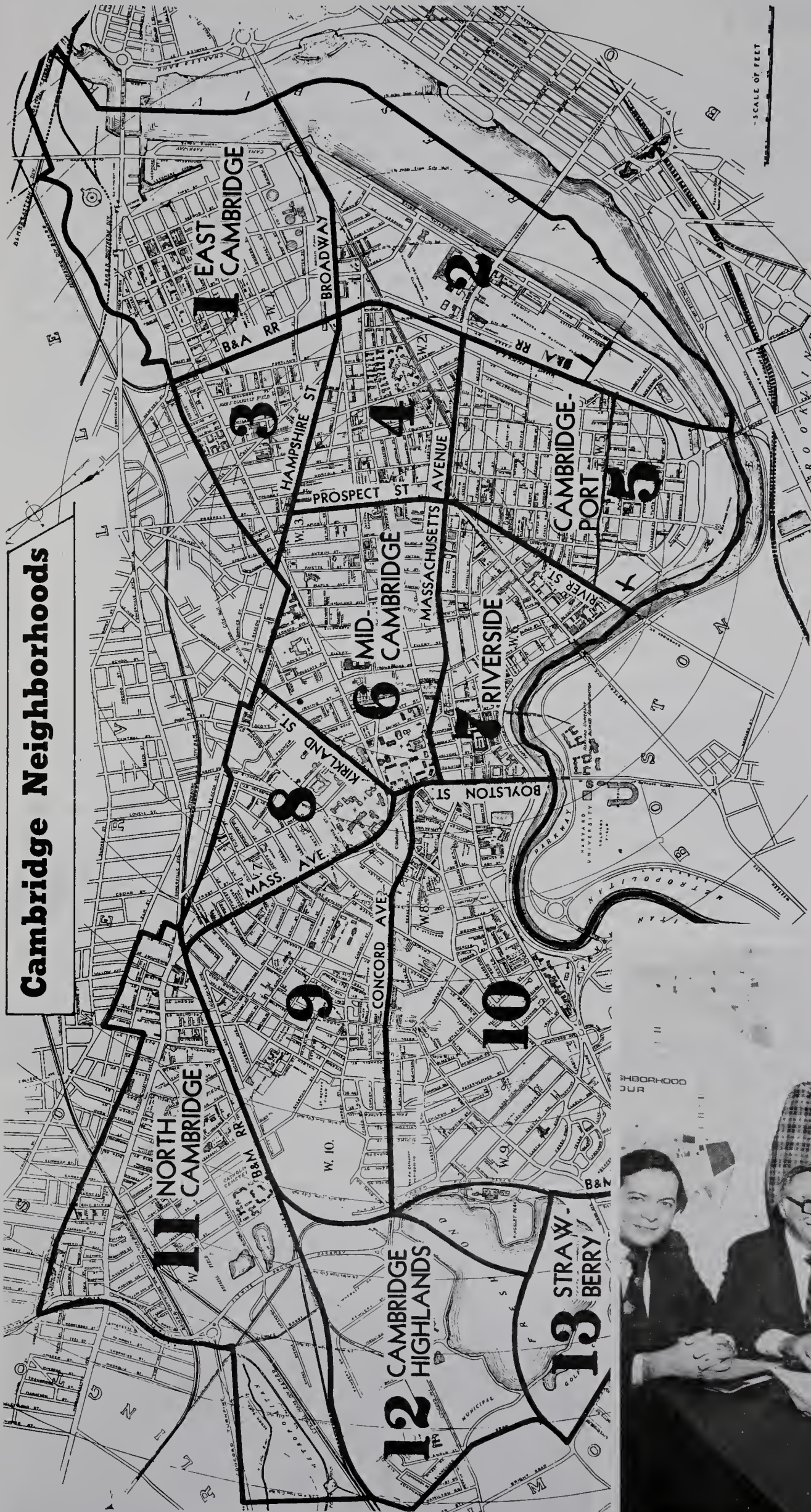
COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM

The Department continued to administer the Community Development Block Grant Program on behalf of the City. Under the program, the City received \$4,035,000 in "Entitlement Funds". As detailed in the table below, these funds generated additional grants and investment estimated at \$4.6 million.

In the total (\$8.6 million) program, the Wellington-Harrington Urban Renewal Project accounted for \$2.9 million, as the largest component. Provision of neighborhood facilities including the Neighborhood Family Care Center on Windsor Street, the multi-service center on Sherman Street, and the East Cambridge Fire Station, among others, totalled \$1.5 million. Improvement of neighborhood streets sidewalks, and the planting of street trees, drew \$1.4 million. Dollar amounts allocated to and generated by other program areas are given in the table.

In addition to administering the 25 projects in the F.Y. '76 Block Grant Program, the Department staff worked with the City Manager's 90-person Block Grant Advisory group in the development of recommendations for the use of \$3,746,000 in F.Y. '77 Block Grant Entitlement Funds. Over 30 neighborhood and city-wide meetings were held—in a process that some observers judged among the best in the nation.

In the administration of this large program—totalling more than \$20 million for the first two years combined—the Department staff worked conscientiously to implement the two major Block Grant objectives established by Congress—i.e. (1) "the development of viable urban communities, by providing decent housing and a suitable living environment and expanding economic opportunities, principally for persons of low and moderate income"; and (2) the development of an on-going, good-faith effort to hire into Block Grant-funded positions lower-income, minority residents of Cambridge—both as employees and trainees—and to purchase goods and services from Cambridge small businesses, or from other small businesses principally owned by lower-income Cambridge citizens. Both the Department and the City Manager were cited by the U.S. Department of Housing and Urban Development for particularly effective performance in the complex work of implementing these two Congressional objectives.



BLOCK GRANT ADVOSORY COMMITTEE meets with City Manager James L. Sullivan, seated second left, to go over application of Cambridge's request for Federal Funds. Also seated are: 1 to r, Robert LeBlanc, Victoria Glaser, and Roberto Garcia. Standing: Hugh Lyons, John Collins, and John Courtney. Citizen input plays a major role in determining priorities for City planning.

Cambridge Neighborhoods



HISTORICAL COMMISSION

An ongoing service is providing historical and architectural information to city residents based on the extensive files of the Commission. The staff also administers the city's Historic Districts. Preparation was completed this year for the consolidation of the four existing districts into a single large area, the Old Cambridge Historic District, including some previously unprotected portions of the old Watertown Path along Brattle Street. This extension was approved by the neighborhood at a public hearing this spring, and awaits final acceptance by the City Council.

An important duty of the Commission is the nomination of significant properties to the National Register of Historic Places. Cambridge properties accepted for listing on the Register this year included the Hiram Sands house at 22 Putnam Avenue, home of a locally prominent 19th century brickmaker; the home of Black educator Maria Baldwin at 196 Prospect Street; as well as the homes of several distinguished scientists.

Listing of properties on the National Register enables owners to apply for grants from the National Park Service to fund restoration work. This year the selection of grant recipients was delegated to local agencies, creating an important new function for the Commission. Under the new provision, the staff was instrumental in the allocation of a Federal grant to the First Baptist Church in Central Square.

A new activity of the Commission has been to work more closely with the City's three rehab agencies, advising on the treatment of historic buildings and preparing the environmental clearances required by Federal regulations. In conjunction with the Riverside Cambridgeport Community Corporation's demonstration Paint Project, the staff produced a booklet, "Paint Colors for your 19th Century House", to help homeowners to choose historically accurate colors for various styles of older homes.

The various projects funded by the Massachusetts

HISTORICAL COMMISSION

Robert G. Neiley - Chairman; William B. King - Vice Chairman; Alternates Dwight H. Andrews, Arthur H. Brooks, Jr., James F. Clapp, Jr., Charles W. Eliot, 2d; Joseph G. Sakey, Hugh M. Lyons, Mrs. Charles M. Piep

Bicentennial Commission have proceeded on schedule. The first phase of the History Marker program is nearing completion, with almost fifty markers in place around the city. As part of a related project, the East Cambridge History Station has been erected on Cambridge Street in front of the Registry of Deeds. An opening ceremony was held last spring for the Station, which is supported by donations from several local banks.

The model of Cambridge in 1775 was completed and installed for public viewing on the third floor of City Hall. The model is the last phase of the Diorama Project, which began last summer with the production of the slide show, "Reflections on Cambridge".

Restoration projects at the Old Burying Ground and Fort Washington are proceeding smoothly. The gravestone restorations are well underway, and the Burying Ground fence has been successfully repaired and secured. Final plans for the Fort Washington restoration have been approved, and the first step of the construction program has just begun with the repair of the cast iron fence.

CONSERVATION COMMISSION

COMMISSIONERS
Stuart Lesser, Chairman
Dorothy Altman
Thomas Bracken

Ruth Birkhoff
James C. Colman
Hermann Field
Sallie von Henneberg

Wetlands

This was a strong year for wetlands protection in Cambridge. Under Ch. 131, sec. 40, The Wetlands Protection Act, the Commission has jurisdiction over the banks of the Charles River and the Alewife Reservation and adjacent wetlands. When any construction on a wetland is scheduled, the Commission is required to hold a public hearing and issue conditions to protect the area from environmental damage. This year, four hearings were held.

The Commission was successful in negotiations with Exxon Corporation to have them clean up, at their expense, a cattail marsh behind their Rt. 2 gas station. Debris was removed, grass seed planted and a fence put in to prevent future dumping.

Hobbs-Stony Brook Reservations

These reservoirs have supplied Cambridge with drinking water since the beginning of the century; now they may be able to help us with our open space needs. The recreational potential of Cambridge's reservoirs has been studied by consultants working with the Conservation Commission, Water Board and Community Development Department. The study process included mapping, determination of ecologically sensitive areas, assessment of the impacts of various recreational activities, and a range of activities

that might be possible on certain sites.

Transportation

Red Line Extension: The Alewife Task Force has had active participation of two Commissioners. Our role has been to assure that the station and roadways do not adversely affect the Alewife-Little River wetlands. Furthermore, we have supported the linear park concept which will link these wetlands with other open spaces.

Open Space

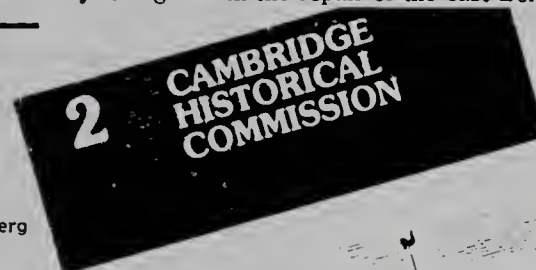
Many Cambridge neighborhoods are well below national open space standards. To help correct this deficiency, the Commission recommended several parcels for acquisition with Block Grant funds. In addition, we were able to obtain state and federal funding for the purchase of the Riverside Press site.

Recycling

The Commission worked with the D.P.W. to increase the newspaper and white metals collection from once a month to every-other week and to open a recycling center for cans and bottles.

Growth Policy Committee

The Commission participated in this committee and gave input regarding the City's environmental problems.



ANNUAL MEETING of the Conservation once again brought concerned citizens together. Seated: Sallie von Henneberg, Chairman Stuart Lesser, and James Colman. Standing: Thomas Bracken, Ruth Birkhoff, Dorothy Altman and Hermann Field.

ONE OF SEVERAL Cambridge locations named as an Historical Site during the past year is the Cambridge Alms House on Mantigon Avenue. This roof detail shows part of the historic home built in 1849 by Dwight & Bryan, architects.



WATER BOARD

There must be a continuing effort to maintain and improve the attractiveness of Cambridge water without any decline in wholesomeness or quantity. The major means by which improvement is achieved is through the capital improvement budget, which provides for those changes in the storage, treatment or distribution of the water that will give citizens of a water supply that meets more fully the overall objective for a public water system.

Improvements to the water system during 1975-76 have included continuations in the ongoing programs of new water mains for strengthening the distribution system; of cleaning and lining to give improved pressure and flow; and of hydrant replacement to give better fire protection. About 4800 feet of new water main has been laid in Chauncy St., Western Ave., Bay St., and in Howard St. Cleaning and lining encompassed about 9000 feet of main in Mt. Auburn St., Huron Ave., Cushing St., Holworthy St., and in Western Ave. Moreover, another 135 hydrants have been replaced throughout the City, so that now about 7 out of every 10 hydrants in Cambridge is less than 12 years old.

Other major improvements have been concerned with our reservoir system. Extensive work for strengthening and improving the dams of the Hobbs Brook and Stony Brook reservoirs has been undertaken and is continuing.

There have also been major overhauls and repairs to the major pumps at the water plant for reliability of delivery of water.

ENVIRONMENTAL PROTECTION AGENCY

The Environmental Protection Agency has been engaged in a study of the occurrence of lead in the water supplies of Cambridge and other cities, all of which were known to have some lead piping in their distribution systems. The results showed that, despite the corrective measures being used to reduce lead corrosion, some 8 percent of the samples taken in this City exhibited lead content in excess of the federally approved standards even though less than other cities. Corrective, anti-corrosion treatment of the water will be increased and maintained without fail at the more strongly corrected level.

The other major quality concern is that of manganese in the water. This is an esthetic rather than a hygienic concern, however, for manganese is not toxic in water. It does produce the nasty dark brown or blackish discolorations or deposits that plague sections of our distribution system from time to time. The manganese passes for the most part through the present treatment plant.

Methods for the treatment of this manganese problem so that the manganese never reaches the distribution system are currently being investigated.

Members:
Thomas J. Begley,
Ruth C. Birkhoff,
George Fantini,
J. Carrell Morris,
Timothy F. White

TRAFFIC AND PARKING

This Department has or is presently involved in the following projects: Resident Parking Program; Redline Extension; Kendall Square Redevelopment; Bus Shelter Program; Street Cleaning Program; TOPICS Program; Urban System Program; Alewife Brook Parkway Improvements; O'Brien Highway Improvements; Citywide Street Name Signing Program; Enforcement of Parking Regulations; East Cambridge Traffic Circulation Plan; North Cambridge Traffic Circulation Plan; Inman Square Parking Facility; City Hospital Parking Study; Police Headquarters Parking Study. This was also a year that saw the Department expand its Parking Control Division from 7 officers to 16 officers. This expansion was necessitated by various citizen and business groups requesting enforcement of the parking rules and regulations especially those in the residential areas of the city. The City's first Municipal Parking Garage at Green, Franklin and Pearl Streets was opened.

Installation of all its Bicentennial Historical Street Name

Signs was completed and installation of the new type white on Green Street Name Signs on all our streets will continue.

The Resident Parking Program is working out very well and in the past year, the following areas have been posted: Cambridgeport Area; Flagg Street and Banks Street Area; Linnaean Street, Raymond Street and Upland Road Area; and Hammond Street, Museum Street and Gorham Street Area. This means that approximately 50 percent of the residential area of the City has parking restricted to all but residents and their guests. This program is an effective way to keep commuters from parking on our streets as well as allowing street cleaning and snow removal operations expedited as well as cleaning our air.

Under the Urban Systems Program the City is in the process of upgrading its existing traffic control devices as well as installing new devices at various intersections. The cost of approximately \$460,000.00 is paid for by the State and Federal Governments and the only cost to the City is in the engineering and inspection work.

POLE AND CONDUIT

COMMISSION:
Conrad Fagone
William Crocker, Jr.
John R. Sennott, Jr.

The Pole and Conduit Commission has jurisdiction of all poles and underground conduits pertaining especially to the telephone and electric companies. Its function is to pass on the construction or change of the transmission facilities of these public utilities. The department is interested in the effect such construction or alterations have on the resident public. It requires due notice and a public hearing on these activities to voice if any, objection. The Commission processed 200 petitions in this period.

WEIGHTS AND MEASURES

Under weights and measures laws, every scale and measuring device commercially used in Cambridge is regarded as a sort of public utility which must weigh or measure accurately for buyer and seller alike. The fact that the device may be owned by the seller does not give him any privilege in its operation. Legitimate industry and honest competition depend upon this protection and any person who conspires to violate these principles by disregarding these laws becomes a menace to society. Since weights and measures officials cannot be present every time a purchase is made, the buying public should recognize its responsibilities and, in every way possible, cooperate with the department by insisting on good merchandising practices, and report any found to the contrary. Cooperation of this kind will result in considerable savings to buyers as well as to the careful and honest merchant.

Scales sealed	910
Scales adjusted	169
Scales condemned or not sealed	30
Weights sealed	976
Gasoline meters sealed	439
Gasoline meters adjusted	45
Grease meters sealed	44
Vehicle tank meters sealed	38
Vehicle tank meters adjusted	6
Taxi meters sealed	217
Cloth measuring devices sealed	10
Wire, Rope and cordage devices sealed	2
Yardsticks sealed	23
Retests of gas meters after sealing	134
Clinical thermometers inspected	239
Other inspections	412
Income for period	4,468.80
Packages re-weighed for correct price and weights declarations	41,212

EVERY GRAM COUNTS as Sealer of Weights & Measures Robert K. Laffin checks the prescription balance at a retail store to insure the Cambridge customer gets the correct weight as indicated.



PUBLIC WORKS

Streets and Sidewalks:

Ten miles of streets resurfaced.
Three thousand sq. yds. of parks and playgrounds resurfaced.
Four thousand five hundred sq. yds. of sidewalks reconstructed.
Three thousand five hundred feet of curbstone re-set.

Street Sweeping:

All streets swept once a month.
Business areas now swept three to four times a month during the night so as not to conflict with business operation.
Parking lots previously swept by private contractors now swept by City at a savings of \$75,000.00 per year.

Snow and Ice Control:

City divided into new more efficient snow districts.
Equipment upgraded by purchase of snow control equipment.

Rubbish:

Eighteen old trucks previously operated. Cut to thirteen by purchasing six new vehicles.
Projected combination of trash and garbage collection for efficiency and cost saving.

Sewer Construction:

40 percent of fifteen million dollar sewer project completed.

Sewer Maintenance:

Two thousand basins cleaned.

Parks:

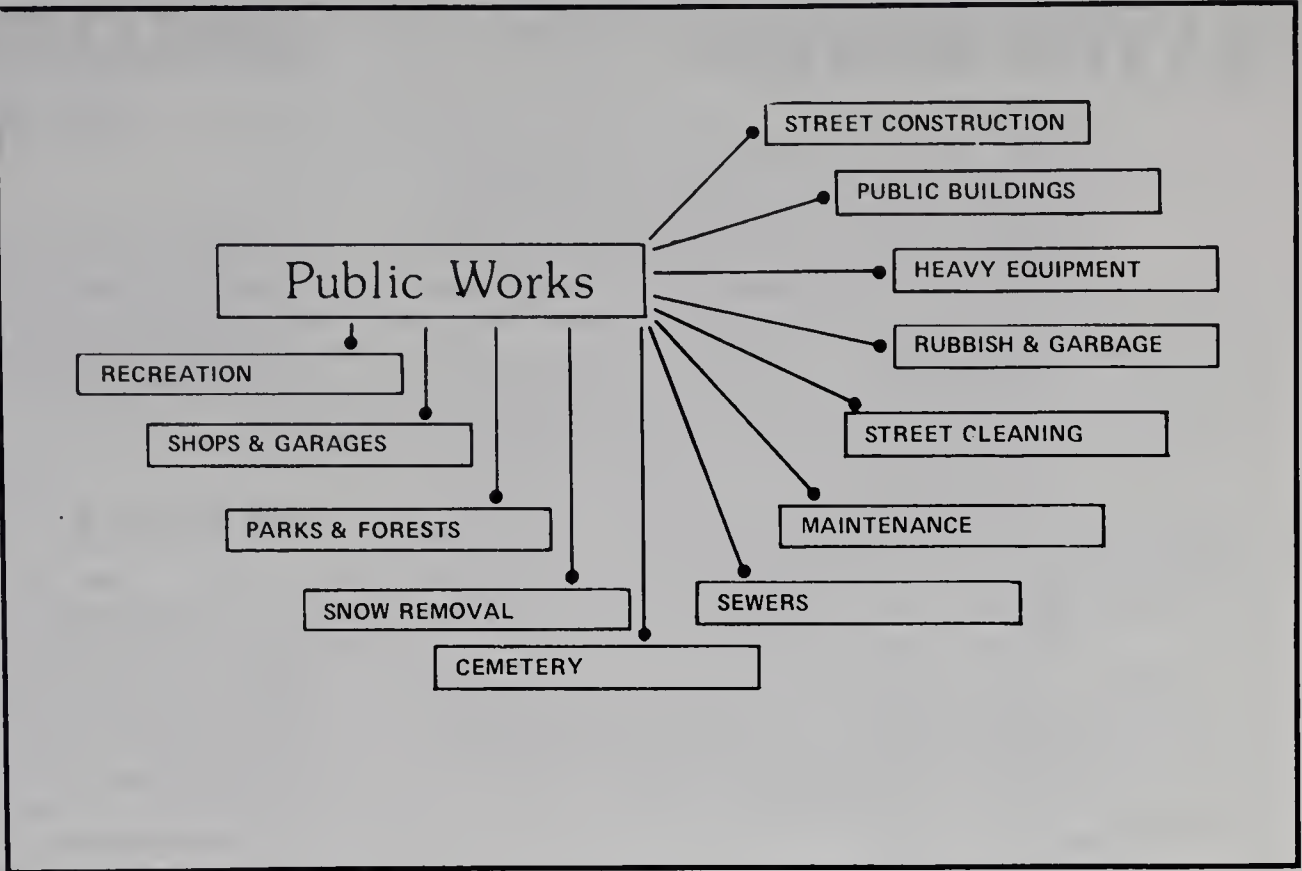
Four parks renovated. Four parks scheduled for renovation per year in the future.
Tree planting increased 100 percent to three hundred eighty trees.
Seven hundred projected to be planted in the next fiscal year.

Public Buildings:

Two miles of area done over, general appearance improved.
Painted and cleaned up.
Access to buildings for handicapped being provided.
Project to be completed by the end of 1975.

Vehicle Maintenance:

D.P.W. equipment now on a systematic maintenance and replacement program designed to achieve maximum use.
Police vehicles now maintained by D.P.W. at a savings of twenty thousand dollars per year.



RECREATION

Specific Activities in this fiscal year were:

- 1) Gymnastic program with over 4,000 boys and girls taking part;
- 2) Tennis lessons and tournaments for all ages - 13 public courts with 9 of these courts lighted; indoor lessons during the winter;
- 3) Six teen centers open nightly except Sunday; attendance of over 50,000 during the year; special activities included ski trips, camping, roller skating and beach parties;
- 4) One indoor, year-round pool, and two outdoor pools; swim lessons for all ages, meets, diving classes, and synchronized swimming classes featured the special pool activities;
- 5) Athletic league activity included 55 basketball teams; 91 men's softball teams and 14 women's softball teams - more than 2,000 people took active part in league activity;
- 6) There are 12 Senior Citizen Clubs serviced by the Department; more than 3,200 senior citizens went on Recreation Department sponsored trips during the year; an active group of 50 senior citizens take part in a weekly bowling program, and holiday parties and summer picnics were added features for the senior citizens;
- 7) More than 30 summer play areas supervised during the summer for children with dance, crafts, athletics, and a variety of special programs; total attendance was nearly 50,000 boys and girls;
- 8) More than 50,000 rounds of golf played at the attractive, challenging Fresh Pond Golf Course;
- 9) Ice hockey throughout the winter for boys and girls, ages 8 - 15, had a total attendance of nearly 5,000 in supervised programs;
- 10) Indoor programs at 18 different locations during the winter featured a variety of programs including athletics, women's exercise classes, active games, special events, women's volleyball league, family skate nights, and boxing classes;
- 11) Special need program expanded to after school as well as Saturday program in addition to a summer camp program;
- 12) A weekly recreation program for physically handicapped boys and girls during the fall, winter and spring;
- 13) A pre-teen center at Jefferson Park throughout the year;
- 14) A summer lunch program sponsored by the Federal Government with 1,000 lunches every week-day;
- 15) A Federal Recreation Support Program administered by the Recreation Department financially assisted more than 20 Cambridge agencies and neighborhood organizations;
- 16) Street hockey and flag football leagues for boys and girls during the fall;
- 17) An Easter Egg Hunt, 4th of July festivities, the Annual Skate Swap, Halloween parties, and the toboggan chute were special programs of interest to young and old.

RECREATION COMMISSION

Edward J. Stewart, Chairman
Edward F. DeLuca, Vice-Chairman
Louis F. Agneta
John W. Brooks
Rose O'Rourke
David P. Sullivan
James F. Whalen

C.R.A. IN ACTION



REHABILITATION at Linwood Apartments as a joint effort of the Cambridge Redevelopment Authority and the Wellington-Harrington Corporation was dedicated by these dignitaries: Thomas Murphy, CRA Chairman; Mayor Walter J. Sullivan; James Bentubo and Cornelius McLaughlin of the W-H Corp. This is but one of many housing improvements in Cambridge.

CAMBRIDGE REDEVELOPMENT AUTHORITY

In rehabilitation work, the Authority extended the processing of HUD's Section 312 allocations for three (3) percent loans from the Wellington-Harrington Urban Renewal Area to the City's Community Development Block Grant (CDBG) Areas.

The Authority staff processed, and HUD approved, 99 percent of the available \$482,350 allocation—\$161,300 in Wellington-Harrington and \$321,050 in CDBG Areas—covering 16 structures and 34 units. It also arranged for \$65,483 in other rehabilitation loan funding, and aided the over-all rehabilitation program through the Authority's Just-A-Start program which completed its eighth school-year phase and began its ninth Summer phase in mid-June, and was preparing to expand to other areas of the City in July.

During Summer 1975, the Just-A-Start work-study program involved some 200 neighborhood youngsters in rehabilitation work on 32 homes or apartments, 37 landscape and beautification projects, recreation programs at five neighborhood sites, and the operation of 47 boys and girls sports teams. There also were 10 training and seminar programs. While basic Just-A-Start funding came from the Authority and CDBG, there were supplementary funds totalling over \$48,000, including \$28,300 in private and charitable contributions.

The rehabilitation of 45 housing units at Linwood Court on Broadway, which got underway in the Spring of 1975, was completed in time for initial occupancy in December. At Open House ceremonies, City, State and Federal officials, as well as prospective tenants and neighborhood residents, were enthusiastic in praise of the housing units and the agencies involved—the Massachusetts Housing Finance Agency (MHFA), which provided the rehabilitation financing; the Cambridge Housing Authority, which provided Chapter 707 leases; the Cambridge Redevelopment Authority, which acquired the property for redevelopment, and the Wellington-Harrington Development Corporation, which rehabilitated the property.

At the close of the fiscal year, the Authority was preparing to turn over the former Will Scientific Building at 243 Broadway to the Close Building Associates, a partnership between Wellington-Harrington Housing Associates and Park-Maynard Realty, for conversion of the six-story brick industrial building into 61 units of housing. This development is to be the first such housing in Massachusetts to be provided with MHFA financing under provisions of the new Federal Section 8 housing assistant program of rent supplements.

Significant strides toward private tax-returning development of the 13-acre triangle and the 11 acres of so-called NASA surplus land in Kendall Square were made during the past year. These included:

- Legislation signed by President Ford that relieves the City of any foreseeable additional financial burden relating to completion of the project. The legislation, championed by Cong. Thomas P. O'Neill Jr. and Senators Edward R. Brooke and Edward M. Kennedy, limits the City's one-third share of project costs to the initial \$6,416,500 contributed in 1965, primarily in the form of Section 112 credits (the cost of certain real estate acquired in the area by M.I.T. for educationally-related purposes). City Manager James L. Sullivan explained that the legislation could mean a saving to the City of more than \$7.5 million.
- Execution of a contract for a HUD-required Environmental Impact Study.
- Execution of a contract by the Authority with R. M. Bradley & Co., Inc., internationally-known real estate firm, for land marketing and development services.
- Formation of an Interagency Program Group to involve both official agency and citizen group decision-makers in the exploration, evaluation and adjustment of specific project proposals.

THOMAS J. MURPHY, Chairman
CHARLES C. NOWISZEWSKI, Vice Chairman
FRANK S. MARAGIOGLIO, Treasurer
GUSTAVE M. SOLOMONS, Assistant Treasurer
JERRY R. COLE, Member

CIVIC UNITY

Robert R. Sweeney
Chairman

Mrs. Milton Katz
Vice-Chairman

Miss Kerlenious Millner
Secretary

During the past year, the Civic Unity Committee has attempted to carry out its goal to foster better relationships between all groups and agencies which make up our community.

A new approach was taken to deal with many of the problems that are prevalent during this period where the economy is at its lowest. This was in the form of a Town Meeting '76 which was held in conjunction with the Institute of Cultural Affairs at Christ Church on April 3, 1976. There were workshops held in three areas: economic challenges, political challenges and cultural challenges. The meeting culminated with proposals from each area which were presented to the City Manager and our City Councillors.

The CUC sponsored the City's Second Annual Red Cross Blood Drive during the summer and at a time when there existed an emergency blood situation. The response was excellent. We have assisted in elderly programs whenever necessary and continued our traditional distribution of Thanksgiving and Christmas baskets in extreme emergency cases. Our office has dealt with the usual complaints of discrimination and human rights; and in area of information and referrals. Our continued efforts have also been in the direction of working with the Housing Authority to upgrade the living condition of its tenants.

MEMBERS

Mrs. Michael Amato
Lewis Armistead
Berry Aronson
Mrs. Isaiah Blankson
Mrs. Edward Chase
Mrs. Daniel Z. Crawford
Raymond D'Arcy
Mrs. Philip Diehl
Adelaide Dorn
Rubin Dottin, Jr.
Rubin Dottin, Sr.
John H. Etter
Eleanor Fallon
Lawrence Frith
Nestor Goldman
Mrs. Nicholas Gomez
Bernard Hill
David Hockman
Stanley Johnson
Rev. W. Murray Kenney
Allan Korb
Robert LeBlanc
Walter Leonard
Manuel Masquera
Rev. Francis Mazzeo
Marie McCabe
Joseph McLaughlin
Walter Milne
Charles Moore
Paul Murphy
Henry M. Nevin
Mrs. Louis Nicoloso
Capt. James Olivieri
Mrs. Nancy Peters
Anita R. Priestly
Bishop Thomas J. Riley
Manuel Rogers, Jr.
Dr. Ralph Ross
Mrs. Edward Samp
Robert Santiago
Mrs. Herbert Sherwin
Miss Carol M. Smith
Rev. John Snow
Robert R. Sweeney
Mark R. Tremblay
Mrs. Muriel Turk
Rev. Robert Utter
Rev. Aidan Ward
Donald Wilson
Mrs. John Yearwood

DEPARTMENT HEADS

ASSESSORS	Rudolph Russo, Chairman
AUDITOR	Arthur F. Libitz
BUILDING DEPARTMENT	Charles F. Sprague, Commissioner
BUDGET & PERSONNEL DEPARTMENT	Donald P. Hawkes, Director
CAMBRIDGE HOSPITAL	Leslie N. H. MacLeod, Director
CAMBRIDGE REDEVELOPMENT AUTHORITY	Robert W. Rowland, Executive Director
CITY CLERK	Paul E. Healy
ENGINEERING DEPARTMENT	James F. Rice, Jr., City Engineer
CITY MANAGER	James L. Sullivan
ASSISTANT CITY MANAGER	Robert W. Healy, Administration
CITY SOLICITOR	Russell Higley
COMMUNITY DEVELOPMENT	David Vickery, Acting Director
CONSERVATION COMMISSION	Nancy Bellows, Executive Secretary
COMMUNITY RELATIONS	Alvin Thompson, Asst. to the City Manager
COUNCIL ON AGING	Robert P. Wheatly, Executive Director
ECONOMIC DEVELOPMENT	Michael D. Moser, Director
ELECTRICAL DEPARTMENT	William H. Crocker, City Electrician
FISCAL AFFAIRS	Edward A. Lehan, Asst. City Manager
FIRE DEPARTMENT	William J. Cremins, Chief
HISTORICAL COMMISSION	Charles Sullivan, Executive Director
INFIRMARY	William Lynskey, Superintendent
INSPECTOR OF ANIMALS	William E. Johansen
LIBRARY SERVICES	Joseph G. Sakey, Director
LICENSING COMMISSION	John Sennott, Chairman
MANPOWER ADMINISTRATION	Allen Toothaker, Director
POLE & CONDUIT COMMISSION	Phyllis A. McLaughlin, Secretary
POLICE DEPARTMENT	Nicholas Fratto, Acting Chief
PUBLIC RELATIONS DEPARTMENT	John D. Drummey, Asst. to the City Manager
PUBLIC WORKS DEPARTMENT	Conrad C. Fagone, Commissioner
PURCHASING DEPARTMENT	Richard J. McNamara, Purchasing Agent
RECREATION DEPARTMENT	Paul G. Cowles, Superintendent
RETIREMENT DEPARTMENT	Frederick Kilfoyle, Exec. Secretary
TRAFFIC AND PARKING DEPARTMENT	George Teso, Director
VETERAN'S SERVICES	Pasquale Reale, Director
WATER BOARD	William H. McGinness, Superintendent
YOUTH RESOURCES BUREAU	Ronald Silva, Acting Director
WEIGHTS & MEASURES	Robert K. Laffin

COMMUNITY SCHOOLS

There are 15 Community Schools and extended facilities. Each Community School has a local community council composed of neighborhood residents. The Council is responsible for the use of public school facilities and the development of educational, arts, recreation and entertainment programs. The Community School Commission is a seven-member body appointed by the City Manager and is primarily involved with settling matters of policy with the Community School Director, who is ultimately responsible for the overall program. Staffing of each school varies according to neighborhood. Most of the schools are staffed by a full time coordinator, an assistant coordinator, various program specialists, as well as volunteers, along with High School and College work-study students. To give a few examples of the scope of the many programs run by Community Schools:

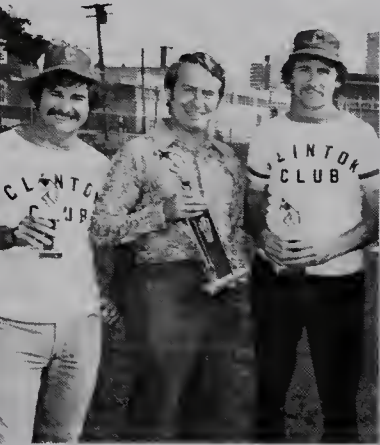
-At the Haggerty Community School a newly formed community theatre group made up of community people put on the musical comedy, "A Funny Thing Happened on the Way To the Forum".

-Agassiz Community School's Norton Woods Environmental Day Camp operates for 8 weeks during July and August on 5 acres of wooded land leased from Harvard University to serve 40 neighborhood youngsters daily.

-Community Schools provide work experience, interaction, counseling and supervision for Cambridge's High School Work-study Program, Neighborhood Youth Corps Workers (CEOC) and the Mayor's Youth Opportunity youngsters.

-The formation of a teen interaction group at Roberts Community School. Teens can "rap" about the community and themselves while developing political awareness.

-Lincoln Community School's Flea Market, Crafts Fair and Creative Arts Festival are Annual neighborhood events.



Two of the more interested City officials who aid Cambridge sports are Councillors Thomas Danehy, below and Daniel Clinton, upper left.



ELDERLY AFFAIRS

The concern for the elderly is a major one for City government in Cambridge. It's principal agency is the Council on Aging but also playing major roles in related activities are the Multi-Service Center for Senior Citizens and the Somerville-Cambridge Home Care Corp.

During this fiscal year the Council on Aging was reorganized and strengthened by a new ordinance increasing its members to eleven. In September of 1975 a farewell reception was tendered to Charles Moore, former Chairman, in recognition of his five years of service to the Council.

Among the many accomplishments of the Council in this period were: 1) BUY-LINES, a senior citizen discount program in which over 100 merchants across the City participated. The number of discount cards in circulation is nearly 7,000. 2) publication of ELDER GUIDE-LINES, a directory of elderly services. 3) NEWS-LINES, a monthly newsletter for senior citizens. 4) A Senior Citizens Advisory Board, composed of more than 20 representatives of senior clubs and organizations, headed by Claire McDonough of Huron Towers. 5) beginning in the fall of 1975 some 24,663 balanced nutritious meals have been served under the EAT Hot Meals Programs at eight locations across the City. This is a totally funded City program with volunteers serving the meals daily.

The Multi-Service Center, 99 Bishop Richard Allen Drive, is open every day of the week and serving a low-cost luncheon. The Center with the help of many volunteers conducts a year-round program of trips, parties, bingo and related activities. They also have three student nurses who takes blood pressures at 7 week intervals and a record is kept of each senior citizens so they can be advised to see a doctor if necessary.

Between the two cities served by the Somerville-Cambridge Home Care Corp. about six hundred elderly persons receive services enabling them to remain as independent as possible in their homes. These services result from staff counseling. Federal funds also assisted in a nutrition program for both the active elderly and the home-situated elders.



...A HOT MEAL A DAY was the goal of the Council on Aging's nutrition program. City Councillor Francis H. Duehay prepares a tray at Huron Towers as his fellow Councillor Leonard J. Russell waits to take it to a senior citizen.

HEALTH AND HOSPITALS

Progress in medical services and administration continued at Cambridge Hospital as an estimated 72,900 patient contacts were made in this period. Due recognition was received for performance in Social Services and compliance with patient care requirements. Fiscal services moved closer to a balanced budget while striving for operation efficiency and revenue accountability. New appointments complemented in-service training for nursing and the medical staff, and important contributions by volunteers attracted the appreciation of the entire hospital family.

Fiscal Services

The Department of Fiscal Services reports that the primary objective for this year was to break even. As of June 30, 1976, \$12,190,561.95 was collected compared to an approximate expenditure of \$12,200,000.00. This results from realizing a goal of collecting "A Million A Month" and represents a major achievement in light of large deficits during the past years. Over \$10 million was generated by inpatient services and an additional \$1 million was collected from the state. The Community Assistance Budget Program facilitated collections from consumers according to their ability to pay, and consequently a revision of the credit and collection policy was undertaken. Also, work was initiated on developing a more accurate, comprehensive, and flexible management information system in order to comply with new hospital reporting requirements. The department looks forward to a balanced budget for F.Y. 76-77.

Social Services

A low cost coordinated effort of 1976 moved the Department of Social Services into the second floor of the Cahill House in April. A request to the Community Assistance Program at Harvard School of Design attracted two student architects to work with staff from Social Services and Maintenance. The exchange resulted in an excellent rehabilitation and allocation of space. Funds were obtained to carpet the floor with rugs that makes the area more attractive and neutralizes noise which upsets service delivery. A \$100 gift from the Friends of the hospital helped the volunteers with out-of-pocket expenses.

APPOINTMENT

City Manager, James L. Sullivan, has appointed Dr. Francis Comunale, Director of Anesthesiology and Respiratory Care at Cambridge Hospital, as Acting Commissioner of Health and Hospitals for the City of Cambridge. The action responds to pressing health care needs in Cambridge while search for a permanent commissioner continues. Dr. Comunale, a graduate of Tufts University and Boston University Medical School, brings a history of leadership and service to this position. He has served as the Chairman of Cambridge Hospital's Executive, Formulary, and Research Committees, and is President-Elect of the Staff. He performed a surgical internship and residency in Anesthesia at Boston City Hospital, and is presently Assistant Clinical Professor of Anesthesia at Harvard Medical School. He sees state hearings, restaurant inspection and possible reorganization of the Health Department as absorbing much of his time. He hopes to tour the Neighborhood Clinics and take necessary steps for swine-flu inoculations. Compliance with new utilization review procedures and on-going medical audits will also receive much attention. Dr. Comunale looks forward to working with Hospital Director, Leslie MacLeod, and other hospital staff. A vote of confidence to Dr. Comunale!



COUNCIL ON AGING

Brandon Powers, Chairman
Lewis Armstead
Evelyn Godinho
Catherine Hanley
Mildred Hamilton
Claire McDonough
Thelma Smith
John Sousa
Elsa Stern
Dennis Sullivan
David Wylie

HOUSING AUTHORITY

The year from July 1, 1975 to June 30, 1976 has been a period of hectic activity and gradual progress in meeting some of the problems and challenges of public housing in Cambridge.

The Authority's major task has been to stabilize its desperate fiscal condition and obtain additional funds to accomplish the essential work that needs to be done. Both tasks have been accomplished during this period, with special funding to supplement our normal operations coming from the following sources:

1. \$2.5 million in federal funds under the Target Projects Program (TPP) for an intensive two-year effort at physical and managerial improvements in Washington Elms and Newtowne Court;
2. \$187,000 in Title XX monies for tenant services, obtained through a \$52,000 matching contribution from the City's Block Grant funds;
3. \$245,000 in Title X monies for a one-year program of hallway rehabilitation and exterior improvements;
4. \$198,000 in first year Community Development Block Grant (CDBG) monies from the City for other essential physical modernization work;
5. \$742,000 in Section 8 monies, to provide housing subsidies to 200-250 more Cambridge families and elderly;
6. \$63,000 in CETA funds from the New England Regional Commission to the Tenant Senate through CEOC, for an experimental program employing youths for waste recycling at Washington Elms, Newtowne Court and Jefferson Park;
7. \$16,500 from the Department of Community Affairs to plan a Neighborhood Improvement Program contracting with the Riverside-Cambridgeport Community Corporation;
8. \$275,000 in second year Community Development Block Grant (CDBG) monies from the City for additional materials, essential physical modernization and for a pilot program to involve tenants more intimately in the management of public housing.

Additionally during this 12-month period, the Authority has acquired the Norfolk Street Elderly Center and congregate living facility, the first of its kind in the northeast, has rehabilitated Building 8 at Washington Elms, which stood vacant for over two years, and has made essential progress towards the acquisition of Willow Street Homes and the completion of the Frank J. Manning Apartments.

HOUSING AUTHORITY:

Gerard J. Clark
James Stockard
Walter L. Reed
Norman Watson
Eileen T. Henry

YOUR HOSPITAL IN ACTION

Emergency Room Visits	32,673
Outpatient Department Visits	26,535
Admissions	7,442
Patients' Days	61,540
Births	670
Laboratory Tests	26,544
Radiology Procedures	531,384
Electrocardiograms	7,907
Electroencephalograms	856
Operations	3,061

NEW SOCIAL SERVICE CENTER at the Cambridge Hospital was dedicated in impressive ceremonies. On hand were Leslie N.H. MacLeod, Hospital Director; Mayor Alfred E. Vellucci; Councillor Barbara Ackermann, Chairman of the Sub-Committee on Health & Hospitals; and Ruth I. Cowin, Director, Social Services.

VETERANS SERVICES & BENEFITS

CONTINUATION OF BENEFITS FOR LIVING VETERANS AND THEIR DEPENDENTS:

1. Assisting needy veterans and their dependents for self preservation under Veterans' Benefits (Chapter 115 - as amended.)
2. Educational benefits for children of 100 percent service-connected disabled veterans.
3. Continue our efforts to expedite benefits speedily and efficiently.
4. Making available to our veterans the use of the Veterans Administration Hospitals for the best in medical care.
5. Filing for pensions for our retiring and disabled veterans. Completing annual questionnaires to enable veterans to continue to receive these pensions.
6. Constantly assisting and advising veterans and their dependents in most local problems.
7. Obtaining certificate of eligibility for VA Home Loan Guarantee.

BENEFITS FOR WIDOWS AND CHILDREN OF DECEASED VETERANS:

1. Filing for pension and compensation, burial allowance, VA insurance, government headstone, educational allowance for children and widows, compensation for dependent parents (only for service connected deaths.)
2. Information relating to Social Security Benefits
3. Continue direct contact with the V.A. for the proper expediting of all benefits to our widows, children and dependent parents.
4. Care of our soldier's and sailors' graves.

1975-1976 ANNUAL VETERANS ADMINISTRATION WORK PERFORMED:

	Cases
Compensation	381
Pension	385
Bonus	216
Education	440
On Job Training.....	70
Hospital	204
Out Patient Care.....	183
Certificate of Eligibility (Loans)	103
Change of Address.....	65
Insurance	94
Burials	140
Markers	140
Miscellaneous	2004

CAMBRIDGE VETERANS BENEFITS ASSISTANCE STATEMENT 1975 - 1976

Ordinary Benefits.....	2436
Fuel.....	672
Doctors.....	252
Medication	456
Hospitals	120
Dental.....	36
Miscellaneous	144

LIBRARY

Board of Trustees
Daniel Collins, Chairman
Alma Boudreau

Daniel J. Friedman
Robert H. Haynes, Treasurer
Olive M. Johnson, Secretary

On behalf of the Trustees of the Cambridge Public Library, the Chairman has the special privilege of presenting the Board's Annual Report for 1976. This report must be considered the most auspicious account of a year's activities in the long history of the Cambridge Public Library.

The year 1976 saw the completion of the new library building in Central Square. This building is without peer in library facilities, also in January 1976, the City Manager appointed Dr. Daniel J. Friedman to the Board of Library Trustees. Dr. Friedman is much interested in books and ideas and will be a large asset to the Board.

Finally, as in the past, the Chairman has been fortunate in being privileged to serve with the members of the Board of Trustees.

HORIZONS '76 - Bicentennial Series

The Library provided, under the Public Services Librarian's leadership, a forum where prominent Cantabrigians could express divergent opinions and solutions to the problems of the day. Prominent women, religious leaders, members of the judiciary, architects, musicians, artists, writers and government officials all participated to help develop and implement the programs.

HERITAGE OF A CITY

A multi-media presentation was designed to show the arrival of each ethnic group to Cambridge and to stimulate awareness of how each heritage enriched our total community.

BOSTON GLOBE BOOK FAIR

The Library participated in the Boston Globe Book Fair where 29,863 persons visited Booth 511 to join General & Mrs. Washington at the Twelfth Night Ball in the Vassall House.

Main Library, Bookmobile, and Branch System:
485,510 books and related materials were circulated.
12,571 reserves were taken and filled.
61,745 reference questions were asked and answered.
2,828 programs were offered with an audience count of 102,395 persons.
35,387 borrowers were listed as active users.

JOHN COTTON DANA AWARD

Sponsored by the H.W. Wilson Company and The American Library Association. The Cambridge Public Library was the 1975 recipient of this international and prestigious award. The 1975 award citation reads: "For implementing a state-aided program to create an awareness of the value of the library to the Portuguese Community."

MASSACHUSETTS LIBRARY ASSOCIATION AWARD

In 1976, the Cambridge Public Library was the recipient of the First Prize of the Massachusetts Library Association publicity and flyer award.

COMMEMORATION OF THE BIRTHDAY OF MARTIN LUTHER KING, JR. and the celebration of Black History Week were major programming efforts and received a large community response.

SAO JOAO FESTIVAL

A major activity for the Field Branch Library was to plan, organize, and sponsor together with members of the Portuguese community the SAO JOAO Festival celebration. Over 5,000 persons attended this twelve hour program of festivity. Book exhibits, crafts, food, music and dance were major attractions.

CHILDRENS ACTIVITIES

The services offered in this area in all of our Branches, Bookmobile, and Main Library have been many and varied: story hours, slide shows, puppetry, booklists, library instruction, film programs, remedial reading, bilingual materials, talks on resource materials, tapes, cassettes, recordings, exhibits and visits to schools, educational toys and games have resulted in the following: 1,958 programs were planned and organized for 44,172 children who attended and participated in the events. 116,134 children's books circulated from all Branches, Bookmobile, and Main Library for an all time high.

AN APPRECIATION AWARD was given to Linda Byington, center, by American Legion National Vice Commander Leo Malloy, left, and Pasquale Reale, Veterans Services Director. Miss Byington is an employee of the Veterans Services and Mr. Malloy is an inspector in the City's Building Department.



Central Square Branch Library Dedication Ceremony, April 28, 1976. Participating in Dedication Ceremony are left to right Joseph G. Sakey, Library Director, John H. Corcoran, former City Manager, James L. Sullivan, present City Manager, Carol Cardozo, Adult Services Librarian, and, getting ready to listen to music, Mayor Alfred E. Vellucci.



Cambridge Public Library Receives a Gift from Cambridge Lodge No. 506, Sons of Italy. Joseph G. Sakey, Library Director accepts AMERICA'S ITALIAN FOUNDING FATHERS from Thomas J. Mammola, Jr., Past Venerable of the Cambridge Lodge, Sons of Italy, March 7, 1976.

POLICE

The Cambridge Police Department in this fiscal period continued to serve the community in a wide range of activities criminal investigation, apprehension, traffic, training, and many other protective services. The entire City was saddened by the untimely death of Chief Francis A. Pisani on November 4, 1975. Truly an outstanding law enforcement leader he will be sorely missed. The Police Academy was dedicated and renamed in his honor. Chief Pisani was succeeded as Acting Chief by Captain Nicholas J. Fratto.

The Department continues an effective Planning and Research Section, setting short and long term goals, as well as evaluating existing programs, policies and procedures. This Section is also responsible for preparing the Department budget which amounted to \$6.25 million dollars last year. The Section also received a grant from the Law Enforcement Assistance Administration. LEAA grants were also given to the Police Academy and the police-community relations task force. Under this Section Cambridge police officers receive educational pay incentives and 172 officers are now participating. Two officers received Masters degrees, 20 Bachelors, and 63 Associates degrees. A daily summary of crimes committed or attempted in the City was also instituted so manpower can be reassigned to particular areas in response to shifting crime patterns.

The Inspectional Services Section now contains Staff Inspection, Internal Investigation, and Intelligence units. There were 75 staff inspections, 50 inspections, and 33 internal investigations made in the continuing effort of the

Department to protect in fairness both the citizenry and also the officers involved. It should also be noted that the intelligence unit made 35 investigations in such areas as gaming, narcotics, after hour violations etc.

The division of the Department into Day and Night operations continues to be successful, representing some three-fourths of sworn personnel. To add to City protection 35 new police officers were added during the past year. In addition to giving these recruits twelve weeks of training, there was also first-aid training given to about one-half of the other uniformed officers.

The Traffic Section has upgraded its efforts to control vehicle movement, parking control, school crossing, and street cleaning. During this period 76,520 parking violations were issued and 4,816 citations. Towing involved 5,130 cars. This Section's Accident Bureau processed 2,914 motor vehicle accidents involving 46 court appearances and 127 hearings. Total fines paid at court amounted to \$48,444.00.

The Services Division which maintains records, identifications communications and police property is one of the most important sections of the Police Department. In such unpublicized areas as non-criminal parking summons, bomb hoaxes, firearm identifications, fingerprinting and more than a hundred other service areas where Department officers must be able to put their hands on records and other data, this Division is the key to efficient police protection and operation.

It is fitting to include in this report the Personnel and Training Section and especially the Chief Francis A. Pisani Police Academy which was awarded four Federal grants of

several thousand dollars to improve the capability of the Department. It is significant that several surrounding cities and towns send their officers to the Academy. Carefully developed courses in social sciences, crisis intervention, legal aspects, and community development make the Academy unique. Instructors from Federal, State, and local expertise areas teach both recruits and sworn personnel. The Academy received special awards from the Red Cross for their safety of citizens health. A constantly up-dated police library is one of its features.

The Crime Prevention Division also play a major role in Cambridge law enforcement by its Youth Section having done investigative work with 342 boys and 55 girls between 7 and 17 years of age being brought before the Juvenile Court. As illustrated here the Community Relations Program involves close police-citizen cooperation in the 11 Task Force groups across the City which meet regularly with police officers. The Criminal Investigation sections constant work in every area of crime is too long to list here but we are proud that \$117,349.72 in currency and property was recovered by their work in the past year.

We are proud to conclude this Report with the tremendous work done in aiding the Department and community relations done by the Auxiliary Police who contributed a total of 11,625.5 man-hours to their community at no cost to the taxpayers.

BECOMING AN HONORARY MEMBER, complete with jacket, of Post 100 Police Explorers is Police Chief Nicholas J. Fratto as Linda M. Soccorso does the honors.



We dedicate this Annual Report to our former Chief of Police Francis A. Pisani who tragically passed away in the line of duty in November, 1975.

DEDICATION of the Cambridge Police Academy in honor of the late Chief Francis A. Pisani was attended by Acting Chief Nicholas J. Fratto; Mayor Alfred E. Vellucci; Mrs. Pisani and City Manager James L. Sullivan.



THIS CLASS IS EASY, DAD says the two-months old daughter of Police Cadet Kevin Davis at the Cambridge Police Academy as Lt. Anthony Paolillo, director, looks on. Baby-sitting can be part of the extensive curricula at the Police Department's famous training school.

FIRE

It is the intent of this department to provide Cambridge with the best fire protection possible. This is accomplished by a constant, on-going training program and a stepped-up fire prevention program of frequent inspections. Our Rescue Squad continues to perform in a manner that brings credit to the department.

This fire department performs many other functions, in addition to the above, that may not be very well known. Hundreds of flooded cellars are pumped out every year. Over 1500 hydrants are shovelled out each snow storm and sometimes several times per storm. During the summer months these same hydrants are inspected and tested for water flow, a necessary procedure to insure that the hydrants will operate in emergencies.

Our training division has done an excellent job in setting up a 22-hour course in that all department members will take. Specialized instructors are all Cambridge fire fighters.

Plans for the new station at Cambridge and Second Streets are completed. This station combines Ladder Company 2 on Portland Street (built in 1890) with Engine Company 3, corner of Third and Gore Streets (built in 1895). Optimism runs high that construction will begin soon.

It is still proposed that suitable acreage be set aside in the New Street area for a future fire station and training facility. It must be remembered that the City of Cambridge Fire Department has no physical plant for training purposes.



This past year showed another increase in the number of alarms from 8,694 during the 1974-75 fiscal year to 9,171 alarms this past fiscal year, a 5.5 percent increase.

Late this year or early next year Cambridge will receive two new major pieces of apparatus. The first is a pumper which is also equipped with foam devices to deliver large quantities of foam for fires involving flammable liquids. This feature is an adjunct to the pumper as it will be used day in and day out for regular service as is every other pumper in the department.

The other major piece of equipment is an articulating boom type of apparatus to deliver master streams at high elevations. It also performs all the functions of other apparatus and will be put into use day in and day out for all types of fire fighting.

Opticom: is a system which consists of an emitter on the fire apparatus which sends a high-density light message to a detector installed at the intersection. This turns the red light to green or holds it on green if it is already green. The system is not yet complete and more intersections and more apparatus will be installed this year.

During this past year the Fire Department responded to 9,171 incidents of fire duty, emergency medical services, mutual aid, and, unfortunately, 1,758 false alarms. The Department also made 3,953 inspections and 413 re-inspections. We wish to thank all those who cooperated in this very active service division.



BUILDING

	Bldg.	Plumb.	GAS	ELEC.	HEATING AIR COND.	ELEV.
Number of Permits	834	475	353	1151	48	708
Number of Inspections	1621	1490	525	5740	97	916
Number of Violations	421			236		
Number of Complaints Investigated	589	40	30	393		
Number of Places of Assembly Inspected	512			609		
Number of Special Reports,	32			280		
Nursing Homes, Etc.			525			
Number of Requested Inspections	253	1490		559	97	
Special Reports, Fire Department, etc.	94			480		
Number of Time Permits				275		
Number of Inspections (Time Permits)				280		
Board of Appeal Postings	82					
Number of Tests Made						
Court Hearings	20					
TOTAL ESTIMATED COST OF ALL BUILDING PERMITS:					\$6,583,632.00	
New Residential Buildings					497,000.00	
New Non-Residential Buildings					494,600.00	
Dwellings: Alterations, Repairs & Additions					2,990,485.00	
Non-Residential: Alterations, Repairs & Additions					2,347,357.00	
Signs					80,895.00	
Raze					173,295.00	
TOTAL					\$6,583,632.00	
NEW DWELLING UNITS ---FISCAL YEAR 1976						
41 Units	New Construction					
NUMBER OF DWELLING UNITS DEMOLISHED ---						
FISCAL YEAR 1976						
25 Units	Demolished					

ELECTRICAL

A second five circuit print recorder was added to fire alarm along with the installation of a new telephone switchboard. This allows for faster communications between each fire station within the City. The emergency 911 telephone system was also installed in fire alarm with a direct tie-in to police headquarters. The exterior fire alarm crew continued to install new private fire alarm boxes. This equipment is purchased by the companies requesting this service. In the past year one new vehicle and considerable small portable equipment was added.

Installations were made to provide lighting for night baseball games to be played at Comeau, Lindstrom and Donnelly Fields. A complete rewiring of the Telephone Building has been undertaken along with the completion of the Automotive Training Center for Rindge Tech (Kolligian Motors), and also the Computer Room at Rindge Tech. Emergency lighting at the Webster School, air conditioning in various departments at City Hall, relighting of Fletcher School Auditorium, outside lighting at the Kennedy, Peabody and Tobin Schools, along with the lighting of the tennis courts at Glacken Field are some of the other accomplishments.

The Administrative Division processed 656 requisitions and 140 schedules during the fiscal year 75-76. The new coding system was implemented on July 1, 1975, along with numerous new office procedures in handling payments for gasoline and office supplies, requesting transfers in appropriations, scheduling Telephone Commission checks, and also voiding checks when necessary.

ENGINEERING

This Department has prepared a Bicentennial City map, made forty-two surveys, one-hundred and thirty two street lines defining division position between public ways and private property. We have plotted thirty-two registry and land court parcel changes on the Assessors plans. Forty three Assessors plats were redrawn, sewer permits were issued and inspected. Eleven utility proposals were approved for the license commission, eighteen storm drainage problems were inspected. Six fence view cases were resolved and several Board of Survey cases were documented. There were 28 Mosquito Control complaints inspected and remedied-We have prepared eight Registry of Deed plans and made thirty-two investigations for the Law Department. Laid out three ball and soccer fields; prepared topographical plan for new high school addition. There were four court plans for for Police Department made, and five projects for the Historical Society. The architectural work performed by this division included plans and specifications for the alterations to the City Treasurer's office.

As part of its service to other city departments and the public the Engineering Division is always ready to supply information and answer public inquiries whether in person or by telephone. An up-to-date plan is maintained showing streets, property boundaries, and assessed property areas for the entire city. Copies of these plans are available at the Engineering Department for a nominal charge.

IMPORTANT NUMBERS

CALL CITY HALL: 876-6800 OR SPECIAL NUMBERS

APPEALS: BUILDING CODE: ZONING ORDINANCE	270
ASSESSMENTS: REAL ESTATE	255
AUDITING: BILLS AND ACCOUNTS	227
BLUE CROSS-BLUE SHIELD	386
BUILDING PERMITS: PLUMBING: ZONING: WIRING	269
BURIAL PERMITS	222
BUDGET	207
CAMBRIDGE HOSPITAL	354-2020
CAMBRIDGE REDEVELOPMENT AUTHORITY	492-6800
CITY CLERK	221
CITY COUNCIL OFFICE	249
CETA	330
CITY ELECTRICIAN	876-0125
CITY MANAGER	202
CIVIL DEFENSE	547-5355
CIVIC UNITY	352
COMMUNITY DEVELOPMENT	355
COMMUNITY RELATIONS	354
COMMUNITY SCHOOLS	342
COUNCIL ON AGING	310
CONSERVATION COMMISSION	321
CREDIT UNION	547-1900
ECONOMIC DEVELOPMENT	204
ECONOMIC OPPORTUNITY COMMITTEE	868-2900
ELDERLY ACTION HOTLINE	628-1996
ENGINEERING	276
EXCISE TAX	231
FORESTRY (TREES)	295
GARBAGE AND RUBBISH COLLECTION	293
HOUSING AUTHORITY	864-3020
HOUSING INFORMATION SERVICE	492-2270
HISTORICAL COMMISSION	346
INFIRMARY (NEVILLE MANOR)	492-6310
LAW OFFICE (CITY SOLICITOR)	205
LIBRARY	876-5005
LICENSES (BIRTH, MARRIAGE, DEATH CERTIFICATES, CEMETERY DEEDS, HUNTING ETC)	221
LICENSES (GARAGE: JUNK: LIQUOR: LODGING: TAXI: VICTUALERS)	261

MANPOWER	271
MAPS	344
MAYOR'S OFFICE	241
PERSONNEL	381
PURCHASING	214
PRINTING	212
RECREATION	279
RENT CONTROL	661-0400
RETIREMENT BOARD	266
SCHOOL DEPARTMENT	492-8000
SEALER OF WEIGHTS & MEASURE	251
STREET CLEANING: SEWER, TREES	294
TAX COLLECTIONS	232
TRAFFIC	314
VETERANS BENEFITS & SERVICES	302
VOTING & REGISTRATION	876-9828
WELFARE	661-9390
WATER DEPT	296
WORKINGMEN'S COMPENSATION	206
YOUTH RESOURCES BUREAU	547-4608

EMERGENCY NUMBERS

AMBULANCE	492-2700
ELECTRICITY	661-1600
EMERGENCY MEDICAL TREATMENT (RESCUE SQUAD)	876-5800
FIRE	876-5800
GAS (LEAKS)	1-800-572-9377
HEALTH	354-2020
POISON INFORMATION CENTER	232-2120
POLICE	911
WATER	864-5302

MARKETPLACE '76

Reviving a tradition which once flourished in most American cities, towns, and villages, Cambridge Mayor Alfred E. Vellucci succeeded in spearheading the re-establishment of an open air marketplace in the City.

The acres of land originally cleared for the now aborted National Aeronautics and Space Administration complex in Cambridge's Kendall Square were the site of a most extensive bicentennial dramas: a festival of people, of families, of commerce and entertainment; a celebration which continued every Saturday beginning in June, morning to dusk: the Mayor's Marketplace '76.

Through cooperative agreements with a multitude of governmental agencies, businesses, residents, organizations, institutions, and cultural and professional associations, the Kendall Square Marketplace came from first cautiously speculated to a reality when the final land disposition agreement with the Cambridge Redevelopment Authority was signed.

The Project. The entire cost of the undertaking was underwritten in concert with agencies of municipal government utilizing existing resources, and by local business.

CITY EMPLOYEES AND CULTURAL EFFORTS AID COMMUNITY



THE AMERICAN RED CROSS is one of the many recipients of service by City Hall employees who support a wide range of worthy causes. Here Ass't City Manager Edward A. Lehan donates blood as a Registered Nurse and Mrs. Clorae Evereteze, Drive Chairman and Executive Director of Civic Unity make it painless.



MARKETPLACE '76 created by Mayor Alfred E. Vellucci, right, was a decided success as eleven Saturdays in Kendall Square became a beehive of vendors, displays, music and entertainment.



ARTS AND CAMBRIDGE. The Cambridge Arts Council sponsored a design contest for the DPW vehicles. In front of the winning design are Barbara Hansel, Community Schools, Robert W. Healy, Ass't City Manager, Councillors David Clem and Sandra Graham, Al Gowan of the Arts Council, and DPW Commissioner Conrad Fagone.